Client Clustering for Hiring Modeling in Work Marketplaces

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ABSTRACT

An important problem that online work marketplaces face is grouping clients into clusters, so that in each cluster clients are similar with respect to their hiring criteria. Such a separation allows the marketplace to “learn” more accurately the hiring criteria in each cluster and recommend the right contractor to each client, for a successful collaboration. We propose a Maximum Likelihood definition of the “optimal” client clustering along with an efficient Expectation-Maximization clustering algorithm that can be applied in large marketplaces. Our results on the job hirings at oDesk over a seven-month period show that our client-clustering approach yields significant gains compared to “learning” the same hiring criteria for all clients. In addition, we analyze the clustering results to find interesting differences between the hiring criteria in the different groups of clients.

1. INTRODUCTION

Online work marketplaces such as oDesk.com, Elance.com and Freelancer.com help “clients” and “contractors” across the globe to connect with each other and work for more than $1 billion in annual contractor earnings just in 2014. Typically, in such marketplaces, contractors apply to a job posted by a client and clients hire the applicant(s) that seems to be the best fit for the job posted. As these platforms grow, a fundamental problem they have to solve is the understanding of successful client hiring practices so that they can help clients make the right hiring decisions. Without such help, clients will have to deal with the friction of screening tens to hundreds of contractors to determine the ideal candidates for their jobs. The screening process is not only time-consuming, but it is also error-prone, since clients often lack the necessary knowledge to assess the qualifications of contractors (e.g., education and work experience from schools and companies that are unknown to a client).

Understanding and modelling the hiring behavior of clients is challenging not only due to the variety of jobs that are posted and the diversity of contractors, but also due to the heterogeneity of client hiring criteria. For example, two different clients that have posted two seemingly similar jobs looking for “php developers” may be looking for totally different people. Say that the first client is a quality optimizer that is willing to pay a high hourly rate to get the most qualified contractor while the second client is a cost optimizer who is willing to take the risk of working with an inexperienced contractor to reduce his costs. To make recommendations that satisfy both of these clients we would ideally develop a dedicated model for each client. However, in practice, developing a model for each client is not an option, since the marketplace rarely has sufficient data points for a single client to make training possible.

Although all clients are not the same, there are usually sufficiently large groups of clients with similar hiring criteria that can provide us with data for model training. To illustrate our hypothesis, we show in Figure 1 the hiring decisions in a marketplace that is composed of quality and cost optimizers. In the first plot of the figure we illustrate the hiring decisions of all clients in a two-dimensional feature space. Each “+” point looks at an application that ended up in a hire while a “−” point looks at an application that got rejected. The point positions on the X-axis indicate the bid prices asked by the contractors and the positions on the Y-axis indicate the years of contractor experience. A linear model trained on all of the client decisions would “learn” a linear separator $w_0$ to distinguish hired from rejected applications. Such a separator would misclassify many rejected applications (“−” points to the left of $w_0$) and many hires as rejected applications (“+” points to the right of $w_0$). However, if we could split the clients into quality (middle plot) and cost optimizers (right plot) we could then learn a different model for each client group. The derived separators $w_1$ and $w_2$ would then almost perfectly separate the hires in each of the two groups.

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∗Work done while authors were at Elance-oDesk

Figure 1: Left: The hiring decisions of all of the marketplace clients in a two-dimensional feature space. Middle: The hiring decisions of quality optimizers. Right: The hiring decisions of cost optimizers.
Clients


desired as a "fixed" item as with movies or products. For
for online job marketplaces: each contractor cannot be con-
ing media recommendations, but have an inherent limitation
like the ones presented in papers [2, 5, 7, 10, 11, 19, 24,
CF techniques,
Collaborative Filtering (CF) Methods:
occupation.

as part of the overall oDesk recommendations work-

Figure 2: The Hiring Criteria Clustering component

Clustering clients based on their hiring criteria is a crit-
ical component in our oDesk recommendations workflow.
Figure 2 depicts the overall workflow and shows how the
clustering component fits in the workflow. The clustering
component generates groups of clients along with one hiring
model per group. Our first objective is to predict more ac-
curately who is the right contractor for a client’s task, based
on the hiring practices of that client. Nevertheless, predict-
ing accurately the contractor that a client will hire is not
our only objective. We observed that very often unsuccessful
collaborations take place because of clients relying on the
“wrong” hiring practices. Therefore, we have to monitor the
collaborations in each group of clients and “intervene”
when we detect that a group’s hiring practices often lead
to unsuccessful collaborations. We “intervene” by adjusting
the group’s hiring model based on the “problematic” crite-
rnia that we detected. For example, we may adjust a hiring
model when we detect that clients are biased against work-
ing with contractors from specific countries, while we “know”
that those countries provide a large pool of experts for the
tasks posted by those clients.

The monitoring and re-adjustment components typically
require both algorithmic models and manual effort. Hence,
it is important to use human-interpretable hiring models in
our workflow (see also paper [18]). Furthermore, our work-
flow also involves a component that assigns new clients with-
out any hiring history to the right group/model. (Note that
a positive experience for new clients is particularly impor-
tant for the marketplace.)

In this paper, we choose to focus on the hiring-criteria
clustering component, which forms the basis for the overall
workflow and is the most interesting component both from
an applied and a research perspective. Below we discuss
two classic approaches for client clustering and point out
why they are not suitable for our context.

Traditional Clustering Methods: One straightforward
approach for client clustering is to apply an algorithm like
k-means using client attributes like age or occupation. How-
ever, as we observed in the oDesk platform, clients that have
the exact same characteristics (age, occupation, etc.), often
have very different criteria on hiring contractors. Clearly, a
clustering method suitable for our problem must be based
on the clients’ decisions and not just attributes like age and
occupation.

Collaborative Filtering (CF) Methods: CF techniques,
like the ones presented in papers [2, 5, 7, 10, 11, 19, 24,
31], fit well in domains like electronic commerce or streaming
media recommendations, but have an inherent limitation
for online job marketplaces: each contractor cannot be con-
sidered as a “fixed” item as with movies or products. For

instance, a contractor may be much more appropriate for a
task involving Fortran debugging than Python debugging if
she is a Fortran expert but a Python novice. That is, clients
do not really “vote” for a contractor when they hire her but
“vote” for her application on a specific task.

Since the quality of the client clustering drastically affects
the percentage of successful collaborations, we had to de-
velop a new approach tailored to our context. The approach
we developed consists of a Finite Mixture Logit model and a
simple, yet effective and scalable algorithm based on Expect-
ation Maximization with hard assignments (hard EM).
We chose to rely on a logit model based on our findings in
papers [4, 18].

Although our model bears some resemblance to models
proposed in the past (e.g., mixture models proposed for
clusterwise regression [8, 27], mixtures of Support Vector
Machines [9, 32] or models found in the marketing and

In our experiments, we use the 865,000 accept/reject de-
cisions made by oDesk clients in a seven-month period. As
our results show, the predictive hiring models trained on
the clusters yielded by our algorithm can improve the per-
fomance of a global model (i.e., a single hiring model for
all clients) by 43%. Furthermore, our analysis on the clus-
ters produced by our method reveals some very interesting
differences on the hiring practices of different client groups.
To the best of our knowledge, our study is the first one on
the detection and analysis of the differences between hiring
practices in online work marketplaces.

In summary, our contributions are the following:

• We provide a Maximum-Likelihood formulation of the
  problem of clustering heterogeneous clients to improve
  the accuracy of a predictive hiring model in Section 2
• We present a hard EM algorithm for this problem, in
  Section 6
• We present our model for oDesk job applications, in
  Section 4.2 and we study the impact of client cluster-
ing for different sizes of training sets and sets of
  features, in Section 4.3
• We study the hiring criteria in different groups of clients
to discover some very interesting differences on how
clients choose the contractor they work with, in Section
4.4
1.1 Running Example

We will use a running example throughout the definition of our model and algorithm in Sections 2 and 3.

For simplicity, let us assume that there are only three features, experience, score, bidding, affecting a client’s decision and that all information for the contractors’ applications are organized in a single table:

Apps(clientID, experience, score, bidding, decision)

The semantics of the 5 columns are the following:
1. clientID: The client that opened the task to which the current application refers.
2. experience: The total number of hours the contractor(applicant) has worked in the platform, i.e., the total number of hours in the contractor’s past contracts with clients.
3. score: The aggregated rating of the contractor based on the past reviews from the clients she worked for.
4. bidding: The amount asked by the contractor for performing the task.
5. decision: The decision of the client (“APPROVED”/“REJECTED”) on this application.

In practice, the three features, experience, score, bidding, are normalized so that their value range is [0, 1]. For example, the bidding can be normalized by the maximum amount a contractor may ask for a task: a restriction that could be enforced by the platform’s provided functionality.

In our example, the dataset consists of only four clients, each having ten contractor applications approved and ten contractor applications rejected. In addition, we want to form two clusters, i.e., we want to split the four clients into two groups such that the clients in each group have “very similar” criteria regarding the experience, score, and bidding of an application. Our model in the next section quantifies the notion of “similar” by defining the optimal clustering.

2. MODEL

In this section, we formally define the problem of finding the optimal client partition based on the clients’ hiring criteria. Intuitively, our definition requires that the reject/accept applications in each cluster of clients are as “well-separated” as possible. For example, the reject/accept applications (“-”/“+”) in the middle and right side of Figure 1 are “well-separated”; a different partition of clients into two clusters could result in having “+”s diffuse over the “-”s area, and the opposite. We use a logit model to quantify how “well-separated” the applications in one cluster are. Based on the cost defined by the logit model, the optimal partition of clients is the one minimizing the aggregate cost across all clusters.

We start by describing the dataset notation and the cost for a single cluster and then define the clustering optimization problem (equations (11) to (13)).

2.1 Dataset Notation

All the past applications are stored in a single table:

Apps(clientID, a1, a2, ..., aF, decision)

The features describing each application are denoted by a1, a2, ..., aF and they are normalized so that their value range is [0, 1]. In our running example, we use only three features: a1 ≡ experience, a2 ≡ score, a3 ≡ bidding.

In our example, the dataset consists of only four clients, if the second client approved/rejected application i, then ui = (0, 1, 0, 0)T.

To simplify notation, we split past applications into two subsets (P, N), such that:

\[ P = \{ (x_i, u_i) | \text{Apps[i].decision = APPROVED} \} \]  
\[ N = \{ (x_i, u_i) | \text{Apps[i].decision = REJECTED} \} \]

In the running example, |P| = 40 since each of the four clients has approved ten contractor applications, and |N| = 40 since each of the four clients has rejected ten applications.

Moreover, we denote with:
- K: the number of clients.
- C: the number of clusters.
- F: the number of features.

2.2 Single-Cluster Cost

The single-cluster cost is based on the logistic regression model. Here, we give a brief overview of logistic regression in the context of our running example. Note that, in this section, we focus only on the applications \{P, N\} of the clients that belong to a single cluster.

We denote by \( \mathbf{w} \) the vector expressing the criteria of clients for approving/rejecting the applications. Note that all the clients of a cluster share the same \( \mathbf{w} \). In the running example, a \( \mathbf{w} = (1, 0, 0, 0) \)T expresses that clients prefer contractors with a lot of experience and do not care about the score and the bidding in an application. (In practice, \( \mathbf{w} \) involves an additional coefficient for the general bias. That is, in our running example, an application \( x_1 = (0.2, 0.9, 0.8) \)T would be extended with a constant term on a fourth dimension: \( x_1 \) would become \( (0.2, 0.9, 0.8, 1.0) \)T, and \( \mathbf{w} \) would become a 4-dimensional vector.)

In logistic regression, the probability of an application \( i \) being approved is given by the logistic function:

\[ g(\mathbf{w}^T x_i) = \frac{1}{1 + e^{-\mathbf{w}^T x_i}} \]  

That is,

\[ P(x_i \text{ approved}|w) = g(\mathbf{w}^T x_i) \]  
\[ P(x_i \text{ rejected}|w) = 1 - g(\mathbf{w}^T x_i) \]

Therefore, as the value of the dot product \( \mathbf{w}^T x_i \) approaches \(+\infty\), \( P(x_i \text{ approved}|w) \) approaches 1.0, while when \( \mathbf{w}^T x_i \) approaches \(-\infty\), \( P(x_i \text{ rejected}|w) \) approaches 1.0.

The objective in logistic regression is finding the criteria \( \mathbf{w} \) maximizing the likelihood:

\[ P(P, N|\mathbf{w}) = \prod_P g(\mathbf{w}^T x_i) \prod_N (1 - g(\mathbf{w}^T x_i)) \]

Taking into account regularization, the cost of a single cluster is the negative log-likelihood plus a regularization term involving a hyperparameter \( \lambda \) and the 1-norm of the criteria vector \( \mathbf{w} \):

\[ \text{Cost}(\mathbf{w}) : \lambda \|\mathbf{w}\|_1 - \sum_P \ln(g(\mathbf{w}^T x_i)) - \sum_N \ln(1 - g(\mathbf{w}^T x_i)) \]  

(7)
2.3 Optimal Client Partitioning

In this section, we generalize the model to many clusters. Thus, our dataset \( \{P, N\} \) refers to the applications from all clients.

We use the matrix \( M = [m_1, \ldots, m_C] \in \{0, 1\}^{K \times C} \) to express the clients’ membership, i.e., how the \( K \) clients are partitioned into \( C \) clusters. Column \( j \), \( m_j \), gives the clients that belong to cluster \( j \), while we denote by \( m_k^j \) the row \( k \) of \( M \), which gives the cluster where client \( k \) belongs. In our running example, suppose that the first cluster contains only the third client while the second cluster contains the other three clients. In that case,

\[
m_1 = \begin{pmatrix} 0 \\ 0 \\ 1 \\ 0 \end{pmatrix}, \quad m_2 = \begin{pmatrix} 1 \\ 1 \\ 0 \\ 1 \end{pmatrix}, \quad M = \begin{pmatrix} 0 & 0 \\ 0 & 1 \\ 1 & 0 \\ 1 & 0 \end{pmatrix}
\]

and

\[
m'_1 = (0, 1), \quad m'_2 = (0, 1), \quad m'_3 = (1, 0), \quad m'_4 = (0, 1)
\]

Therefore, the dot product \( u_i^T m_k \) is 1 if the client that approved/rejected application \( i \) belongs to cluster \( k \) and 0 otherwise. For instance, if the second client approved/rejected application \( i \) and we have the same clustering as in the example above, \( u_i^T m_1 = (0, 1, 0, 0)(0, 0, 1, 0)^T = 0 \), while \( u_i^T m_2 = (0, 1, 0, 0)(1, 1, 0, 1)^T = 1 \).

The criteria vector for cluster \( j \) is given by \( w_j \). We use the matrix \( W = [w_1, \ldots, w_C] \in \mathbb{R}^{K \times C} \) to refer to the union of vectors for all clusters.

The likelihood of the evidence \( P(\{P, N\}|W, M) \) becomes:

\[
\prod_{j=1}^{C} \left( \prod_{p} g(w_j^T x_i) u_i^T m_j \prod_{N}(1 - g(w_j^T x_i)) u_i^T m_j \right)
\]

or

\[
\prod_{j=1}^{C} \left( \sum_{p} u_i^T m_j \ln(g(w_j^T x_i)) + \sum_{N} u_i^T m_j \ln(1 - g(w_j^T x_i)) \right)
\]

Therefore, the cost of a client partition defined by membership and criteria matrices \( M \) and \( W \), is:

\[
Cost(W, M) : \lambda \sum_{j=1}^{C} \|w_j\|_1 - \ell(W, M)
\]

Note that the cost involves the sum of the regularization terms for each cluster.

Our objective is to find the membership and criteria matrices that solve the following optimization problem:

\[
\min_{W, M} \quad Cost(W, M) \quad \text{s.t.} \quad \|m_k^j\|_1 = 1, \forall k \in \{1, \ldots, K\} \quad (12)
\]

\[
M \in \{0, 1\}^{K \times C}, \quad W \in \mathbb{R}^{K \times C} \quad (13)
\]

The constraint \( (12) \) expresses that each client must be part of exactly one cluster, i.e., we do not allow overlapping clusters.

3. ALGORITHM

The exhaustive approach for solving the optimization problem in equations \( (12)-(13) \) involves a \( O(C^K) \) time complexity; for \( C \) clusters and \( K \) clients. Therefore, we propose a scalable algorithm based on Expectation Maximization with hard assignments. In each iteration two steps are involved:

- **E step:** compute the optimal client memberships, i.e., the optimal \( M \), while keeping \( W \) fixed.
- **M step:** compute the optimal client criteria for each cluster, i.e., the optimal \( W \), while keeping \( M \) fixed.

Our algorithm is given by Algorithm 1. The input is the set of all clients’ applications, \( \{P, N\} \), along with the number of clusters \( C \). Note that in practice there are many ways to compute the number of clusters to use as input. The simplest approach is to try several different \( C \) values and keep the one maximizing a metric like Mean Average Precision or Discounted Cumulative Gain on a testing set.

In each E step, the value of the objective function in \( (11) \) decreases or remains the same; in the worst case there are no changes in the client memberships that would decrease the value of the objective function. Likewise, in each M step the value of the objective function always decreases; or at least remains the same. Hence, the algorithm eventually converges to a minimum; when the client memberships remain the same for two consecutive iterations. Nevertheless, the minimum may be a local minimum and not a global one, since the problem of \( (12)-(13) \) is not convex. In practice, we run Algorithm 1 more than once, using different initial assignments of clients to clusters, and keep the solution that gives the lowest value for the objective function. In our technical report [25], we examine how the number of runs affects the convergence of our algorithm to the global minimum using synthetic data; so that the true global optimum is known to us in advance.

One of the main advantages of our algorithm is its scalability. In the E step, a single pass over the clients is needed. (For each client we find the cluster that “explains” better her decisions on her applications, while keeping the criteria for each cluster fixed.) In the M step, we just need to solve \( C \) sparse logistic regression problems, i.e., one problem per cluster. (Solving sparse logistic regression problems is a process that has been highly optimized for large datasets, e.g., [14], [17].) In Section 4.1.4 we discuss our scalability experiments and results.

3.1 E step

In the E step, we keep criteria matrix \( W \) fixed and we find for each client the cluster that “explains” better her decisions. That is, if \( U_a \) is the set of applications that were
Applications needed for convergence

Then, we assign client \( a \) to the cluster that gives the highest \( \ell(W; j, U_a) \) (or, equivalently, the lowest negative log-likelihood). In our running example, if the second cluster gives the highest \( \ell(W; j, U_a) \) for the third client, the third row of \( M \), i.e., \( m_3 \), becomes \((0, 1)\).

At the end of E step, the assignment changes for each client will be reflected on the membership matrix \( M \).

### 3.2 M step

In the M step, we keep \( M \) fixed and we find for each cluster \( j \) the criteria vector \( w_j \) that best “explains” the clients’ decisions in that cluster. That is, for a cluster \( c \), if \( U \) is the set of applications that were approved/rejected by the clients in \( c \), we solve the following sparse logistic regression problem:

\[
\min_{w_c} \left( \lambda ||w_c||_1 - \sum_{i \in U} \ln(g(w_c^T x_i)) - \sum_{i \notin U} \ln(1 - g(w_c^T x_i)) \right)
\]

The optimal solutions to the logistic regression problems form the \( W \) for the next E step.

### 4. EXPERIMENTAL RESULTS

Our experiments are organized in three parts:

- Before applying our algorithm on production data, we wanted to test the algorithm’s behavior on synthetic data where we know in advance the ground truth, i.e., the number of client groups and the hiring criteria in each of the groups. The results from the synthetic data experiments allow us to better interpret the results on the production site.

- In Section 4.3, we evaluate the performance of our algorithm on oDesk transactions. The results show that our clustering approach can scale to large datasets and improve the accuracy of base classifiers by more than 40%. We also observe that the improvements of our algorithm are negligible in cases where the training dataset is small relative to the model complexity, since the formed clusters do not contain sufficient training data for model learning.

- Finally, in Section 4.4, we present a qualitative analysis of the clusters that are formed by our algorithm. The analysis shows that client clustering not only improves the accuracy of hiring predictions, but it also reveals latent characteristics of clients that use the work marketplace in different ways.

### 4.1 Synthetic Data

In this section, we briefly discuss our experiments with synthetic data. A detailed description of the settings and the synthetic data generation process can be found in our technical report [20].

#### 4.1.1 Number of samples

We first try to quantify how our algorithm is affected by the number of samples available. Figure 3 depicts the behavior of our algorithm as we increase the number of applications (X-axis) from 8000 to 128000, for a fixed number of \( K = 1000 \) clients. The number of dimensions (i.e., the features that affect a client’s decision) is fixed to 8. The Y-axis gives the average angle distance between the vectors (hiring criteria) computed by our algorithm and the ground truth vectors. We run experiments for \( C = 2 \) and 4 clusters and we plot one curve for each \( C \) value.

For \( C = 2 \) we see a huge increase in accuracy (the distance to the ground truth drops from 50 to 12 degrees) when we go from 8 to 16 applications per client. As we keep increasing the number of applications, the accuracy further increases and approaches a zero-degree distance to the ground truth (less than 3 degrees for 128 applications per client).

For \( C = 4 \) the steep decrease in the distance to the ground truth, happens from 16 to 32 applications per client. In fact, if we look closely at the two curves we observe that for 4 clusters we need, roughly, twice as many applications as we need for 2 clusters, to reach the same distance to the ground truth. This can be explained by the fact that we have twice as many clusters and, hence, each cluster is assigned half the applications.

#### 4.1.2 Number of dimensions

In Figure 4(a) we plot the number of applications needed (Y-axis) to reach within a 10-degree distance to the ground truth, as we increase the number of dimensions, from 4 to 24 (X-axis). The number of clusters, \( C \), is 4 and the number of clients, \( K \), is 1000.

As we increase the number of dimensions from 4 to 12, the number of applications needed for the 10-degree dis-
tance, increases slowly. For more than 12 dimensions, there is a steep increase for the number of applications needed, reaching almost 500 per client for 24 dimensions.

We also tried a second experiment showing the behavior of our approach when the number of dimensions increases, however, this time we used sparse ground-truth criteria vectors. That is, out of all dimensions/criteria only a few of them play an important role in the clients’ decisions (for details see our technical report [29]).

As in Figure 4(a), Figure 4(b) depicts the number of applications needed (Y-axis) to reach a 10-degree distance to the ground truth, as we increase the number of dimensions (X-axis), for the sparse case. For 4 clusters, although the number of dimensions is much greater than the number of dimensions in the non-sparse case of Figure 4(a) the number of applications needed for the 10-degree distance, is two orders of magnitude lower; requiring around 20 applications per client for 256 dimensions.

For a larger number of clusters, i.e., $C = 8$ and $C = 16$ clusters, we need considerably more applications to reach the 10-degree distance, compared to $C = 4$ clusters. Still, even for $C = 16$ and 256 dimensions, we need less than 60 applications per client, which is an order of magnitude lower than the 500 applications per client for $C = 4$ and 256 dimensions, in the non-sparse case of Figure 4(a).

4.1.3 Number of clients

The experiments we discussed until now had a fixed number of 1000 clients. The next direction we explore is to keep the total number of applications fixed, and vary the number of clients, $K$, that decide upon those applications. We use 64000 applications for 8 dimensions and $C = 4$ clusters.

Figure 5(a) depicts the distance to the ground truth, as $K$ increases from 312 to 5000. For $K$ up to 2500, the distance to the ground truth stays below 10 degrees. However, if we increase $K$ further, to 5000 clients, the distance steeply increases from 10 degrees to 35 degrees. Moreover, there is a significant increase in the variance for $K \approx 5000$.

The steep increase from $K = 2500$ to $K = 5000$ can be explained by the decrease in the number of samples per client; 12.8 per client on average for 5000 clients. Note that when having a small number of samples per client, it is “difficult” to accurately predict in which cluster a client should be assigned, in the E step. Therefore, while the total number of samples remains constant, the convergence of the algorithm to the ground truth vectors becomes more “difficult”, as we keep decreasing the number of samples per client.

The above fact is confirmed by the number of iterations, until converging to an optimum, for the experiments of Figure 5(b). As we see in Figure 5(b), the number of iterations steadily increases as $K$ increases from 312 to 5000.

4.1.4 Scalability

In this section, we study the scalability of our algorithm as we increase the number of samples and dimensions. In Figure 6(a) we plot the running time of our algorithm (Y-axis) on a 1.8 GHz Intel Core i5 processor with 4 GB of RAM. The algorithm is implemented in Python using scikit-learn, and the local optima are explored in parallel. We use the same non-sparse setting with the one used in Figure 4(a).

The computational overhead for solving the sparse logistic regression problems increases as the number of samples increases (X-axis). Surprisingly, though, the overall time of our algorithm is not monotonically increasing: up to a point it is constant or decreasing and then slowly increases. Moreover, that point is different for each number of dimensions.

The outcome of Figure 6(a) is due to the trade-off between the computational overhead for solving the logistic regression problems and the number of iterations needed to converge to an optimum. As the number of samples increases there is more computational overhead, however, the number of iterations decreases as Figure 6(b) shows, causing the overall running time to decrease or remain constant. In addition, the point where the number of iterations essentially stops decreasing is different for 8, 12, and 16 dimensions: the more the dimensions, the more the samples needed for the number of iterations to stop decreasing. This explains why the overall time starts to slowly increase in different points for each number of dimensions, in Figure 6(a).

4.2 oDesk Job Applications

We start with a brief overview of the datasets, the features, and the metric, and then we discuss our findings.

Training and Testing Datasets: We collected all the applications of contractors to tasks opened by clients in the oDesk platform, from September 1st of 2012 to December 15 of 2012. In addition, we filtered this set of applications in order to keep only the applications rejected/approved by clients who had a “sufficient” number of approved applications within this period. For example, consider a threshold of 10 approved applications, a client $A$ that had 9 approved applications within that period, and a client $B$ with 11 approved applications: all the applications for tasks opened by $A$ are excluded from the training set, while all applications for tasks opened by $B$ are included in the training set.

In particular, we generated 5 training sets using 5 different thresholds: 10, 20, 30, 40, and 50 approved applications. Note that each of these sets is a subset of the previous one. Table 2 summarizes the details for the 5 training sets: col-
<table>
<thead>
<tr>
<th>Feature</th>
<th>Description</th>
<th>Tiers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contractor’s Score</td>
<td>A score summarizing how good the contractor is, based on the feedback received from clients that worked with the contractor.</td>
<td>1, 2, 3, 4</td>
</tr>
<tr>
<td>Matched Skills</td>
<td>Jaccard similarity between the set of skills the contractor has in her profile and the set of skills required for the task.</td>
<td>1, 2, 3, 4</td>
</tr>
<tr>
<td>Contractor’s Total Hours</td>
<td>The aggregated number of hours for the contracts the contractor had in the platform.</td>
<td>1, 2, 3, 4</td>
</tr>
<tr>
<td>Bid Amount</td>
<td>The fixed amount of money the contractor asks for completing the task she applies for.</td>
<td>1, 2, 3, 4</td>
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Table 2: Datasets used in experiments

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Figure 7: AUC ratio(Y-axis) for different numbers of clusters(X-axis). Each curve refers to a different feature tier (Table 1) and each plot to a different pair of training and testing sets (Table 2).
It is important to note that the AUC cannot be greater than 1.0 and will not be less than 0.5; assuming a prediction accuracy not worse than random. Hence, the AUC ratio will always be less than 2.0, or in other words, the improvement over the baseline cannot be more than 100%.

4.3 Improvement over a Global Model

Figure 7 depicts the AUC ratio (Y-axis) as we increase the number of clusters (X-axis). Each curve refers to a different feature tier (see Table 1): a) 5 features in tier 1, b) 10 features in tier 2, c) 15 features in tier 3, and d) 20 features in tier 4. In Figure 7(a) we used the training/testing set for an approved threshold of 10, in Figure 7(b) we used the training/testing set for an approved threshold of 20, and so on.

There are three main factors that can explain the results in Figure 7. First, as we increase the number of dimensions (features), the improvement over the baseline (same criteria for all clients) drops: note that in most cases the curves for fewer features stay above the curves for more features. This factor is aligned with our observations in Section 4.1.2 i.e., as the number of features increases, our algorithm needs more samples and at some point the number of samples in the respective training set is not sufficient to improve over the prediction accuracy of the baseline approach.

Second, if we increase the number of clusters beyond a certain point, there is no improvement over the baseline (in fact, the baseline gives a higher AUC): in Figure 7(c) for 16 clusters, the curve for 10 features falls below 1.0, in Figure 7(d) for 16 clusters, both curves for 10 and 15 features fall below 1.0, and in Figure 7(e) for 16 clusters, the curves for 10, 15, and 20 features fall below 1.0. This observation is aligned with the discussions for Figures 5 and 1(b).

Third, if we reduce the number of samples/applications beyond a certain point, the improvement over the baseline diminishes: the curve for 5 features drops from a 30%-40% improvement over the baseline in Figures 7(a)-7(c) to a 0% improvement in Figures 7(d)-7(e) while the curve for 10 features does not show any improvement over the baseline (or even drops below 1.0) in Figures 7(c)-7(e). This observation is aligned with the discussion in Section 4.1.2.

Nevertheless, the three factors discussed above, fail to explain why in some cases where the number of samples decreases, the improvement over the baseline increases. For example, from Figure 7(a) to Figure 7(b), there is a large increase in the curves for 5 and 10 features, for 2 and 4 clusters. (Or, from Figure 7(b) to Figure 7(c), the improvement for 5 features increases from 30% to almost 40%, for 16 clusters.) This behavior is the outcome of an important trade-off: by increasing the approved threshold, the number of samples in the training set drops from 760000 to 50000, from Figure 7(a) to Figure 7(c) however, the number of applications per client increases. Hence, we have more samples per client in order to accurately “learn” her criteria and place her in the “right” cluster. (The positive effect of having more samples per client was also discussed in Section 4.1.3)

4.4 Clients Hiring Criteria

Let us now focus on one of the most interesting outcomes of our algorithm: The 4 clusters produced for 10 features and an approved threshold of 20, an outcome achieving a substantial 40% improvement over the baseline, in Figure 7(b).

(As we discussed in the description of the metric, the improvement cannot be greater than 100%.)
what the client had in mind). As a result, IT contractors tend to have a very high score and, hence, the contractor’s score stops being a powerful signal for a client to base her decision. On the other hand, the technologies where the contractor is an expert, in many cases indicate if a contractor is a good fit for an IT task. Therefore, the clients in cluster 2 have a good reason to base their decisions on the “Matched Skills” (Figure 8(b)).

Although the criteria in clusters 1 and 3 (Figures 8(a) and 8(c)) seem similar, there is an interesting difference: clients in cluster 1 give a large weight to the “Matched Skills” while the value for this feature in cluster 3 is almost zero. As Figures 8(d) and 8(k) point out, there is an important difference in the percentage of the HR tasks in the two clusters: in cluster 1 only 18.9% of the tasks are HR, while in cluster 3 50.5% of the tasks are HR. The “Matched Skills” signal is usually more useful for FP tasks that require expertise in a very specific piece of work that needs to be completed, while HR tasks mostly require a good collaboration between the client and the contractor.

As for the large negative weight on the “Contractor’s Total Hours” for cluster 4 (Figure 8(d)), it appears that the IT/KPO and HR/FP percentages cannot provide any plausible explanation. Cluster 4 simply consists of clients that prefer to work with contractors that are “new” to the platform. In fact, there is a good reason for selecting such contractors: in many cases “new” contractors are eager to produce a high-quality outcome in order to build a good reputation in the system.

5. RELATED WORK

A problem similar to the one we study is addressed by collaborative filtering (CF) approaches (see [28] for a recent survey). Traditional memory-based CF approaches estimate the preference of a user U to an item I using the ratings of U for items “similar” to I or the ratings of users “similar” to U for I [11, 26]. Other CF approaches are based on latent factor models such as matrix factorization [24, 31], Latent Dirichlet allocation [2], Boltzmann machines [25], Latent Semantic Analysis [12], or user/item co-clustering [7, 10], while others [19] have proposed models that combine the memory and model based approaches.

The heterogeneity of user preferences is also studied by Lenk et al [21]. The authors claim that user preferences depend on their spatial region, thus, they partition users into groups based on their locations and then learn the user preferences in each group. User partitioning can also be based on whether a user is an “innovator” or “imitator” [13]: innovators make decisions based on their own preferences, while imitators decide based on a product’s stage of maturity.

The main limitation for directly applying CF methods to the problem discussed in this paper, is the fact that contractor applications to a task posted by a client are “unique”. That is, while most CF methods assume that users rate, explicitly or implicitly, the same products, in our case, clients do not actually rate the same contractors but their applications to a specific task. For example, the same contractor maybe an expert for one task but not really appropriate for another task, or she may not be willing to provide the full functionality asked by a client in one task for a given price.
The effect of clients having different preferences when selecting among alternatives, is studied thoroughly in the economics and marketing literature \cite{15, 23, 20, 1}. In particular, most of those studies focus on how a market is partitioned in segments, with each segment having clients with homogeneous preferences when selecting among brands. Most related to our work, are the studies using Finite Mixture Logit models \cite{23, 15, 23}, where the number of segments is finite and the preferences of clients in each segment are given by a logit model. An important difference of those studies with our work is that we don’t focus on “learning” the distribution (or the parameters controlling the distribution) of market segments. On the contrary, we focus on partitioning the existing clients, with each client belonging to exactly one segment; instead of belonging to any segment with some probability (see \cite{16} for an analysis of the tradeoffs between “hard” and “soft” assignments). Moreover, as noted earlier in the discussion for CF, the preferences of clients refer to “unique” applications in our model, as opposed to a fixed set of alternatives, e.g., brands. Our model is simpler than the Finite Mixture Logit models used in economics and marketing studies, and aims for a scalable solution to a problem met in most of the online work marketplaces.

6. CONCLUSION

Identifying the groups of clients with similar hiring criteria is of great importance in online work marketplaces. In this paper, we presented our model for hiring-criteria clustering and we developed a clustering algorithm that can be applied effectively on large datasets. When applied on oDesk job applications, our approach significantly improves the prediction accuracy for future hiring of clients.

Furthermore, the analysis of the clusters generated by our algorithm reveals some interesting facts about the way different groups of clients choose contractors for their tasks: some clients are positively biased to contractors that are “new” to a marketplace (probably because many new contractors are eager to build a competitive profile), while other clients ignore the contractor’s reputation and focus on how well the contractor’s skills match to the task requirements. Our approach discovers such differences in client hiring criteria and can drastically improve the matching between clients and contractors in work marketplaces.

7. REFERENCES

\begin{thebibliography}{10}
\bibitem{[6]} O. Dekel and O. Shamir. There’s a hole in my data space: Piecewise predictors for heterogeneous learning problems. In \textit{AISTATS}, 2012.
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