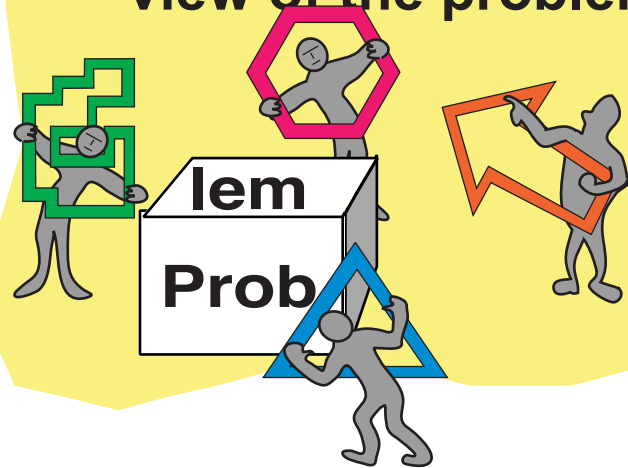


Characteristics of Social Messes

Also Called "Wicked" or "Ill-Structured Problems"

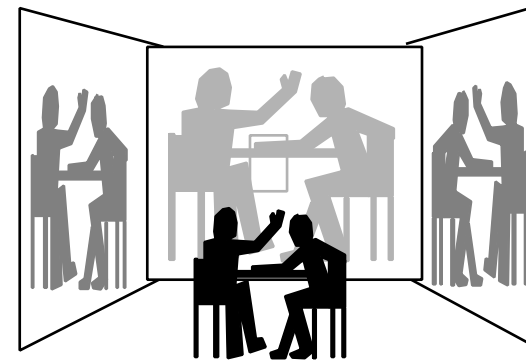
No unique "correct" view of the problem



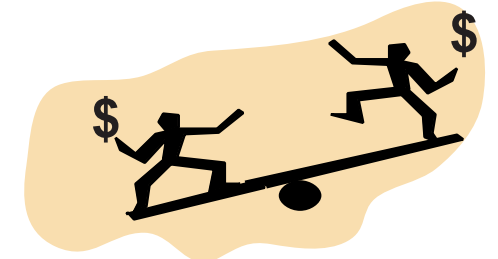
Ideological constraints



Different views of problem and solutions are contradictory



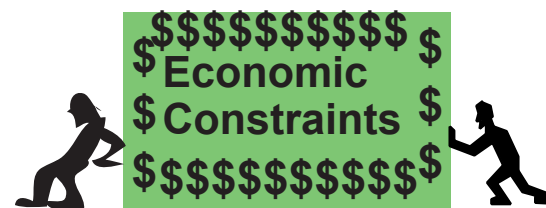
Most problems are interconnected to other problems



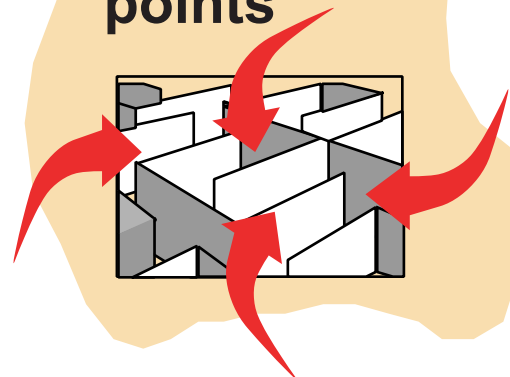
Political constraints

Often a-logical or illogical or multi-valued

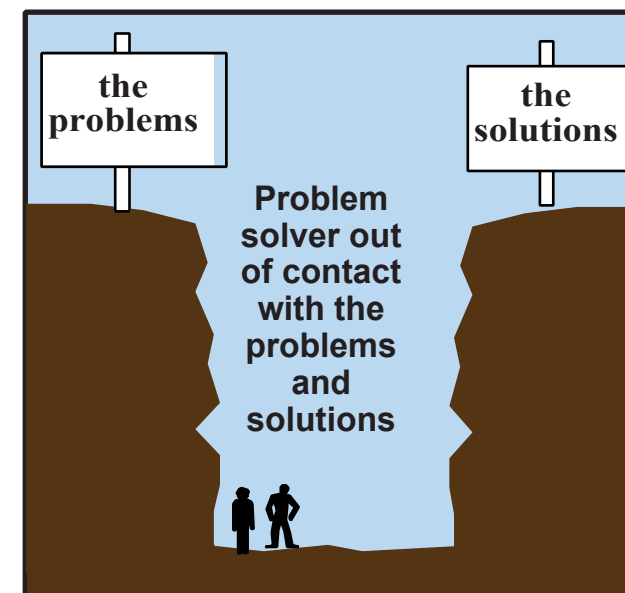
$$1 + 2 = 7$$



Many possible intervention points



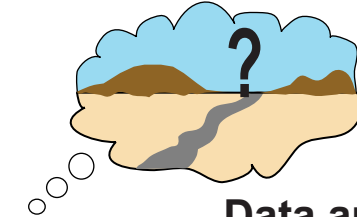
Great Resistance to change



Risk difficult or impossible to calculate



Consequences difficult to imagine



Data are often uncertain or missing

?	?	?	?
?	?	?	?
?	?	?	?
?	?	?	?

Multiple value conflicts



Considerable Uncertainty

Ambiguous



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