

# High-Resolution Post-Earthquake Recovery Simulation: Impact of Safety Cordons

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## Abstract

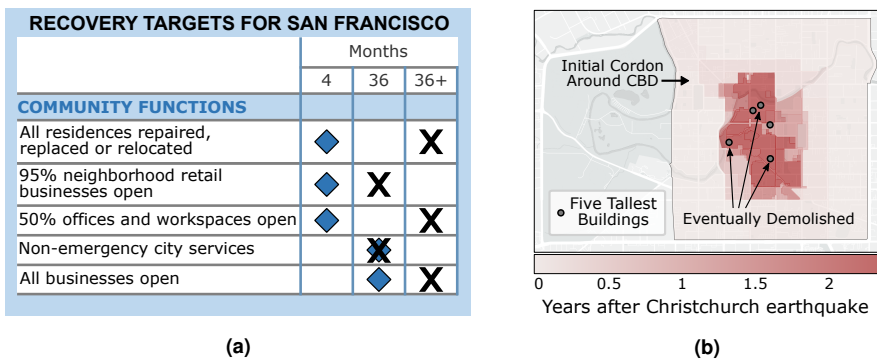
A framework is proposed to assess the impact of safety cordons on the recovery of community functions after an earthquake, using high-resolution geospatial information to simulate the damage, cordons, and recovery trajectories for buildings in the affected area. Ground motion maps are developed to characterize shaking intensities for regional building-level engineering assessments of damage, repair times, and recovery times to quantify the impact of access restrictions associated with cordons around tall buildings with impaired collapse safety. The results are presented as recovery curves that quantify the cumulative loss in building functionality across the community as a function of time following an earthquake. A case study considers recovery of office space in downtown San Francisco, following a  $M_w 7.2$  event on the San Andreas Fault. For this scenario, an average of 219 community days of office functionality are lost in the first year, representing about 60% of the total office space capacity. About one-third of the loss is attributed to access restrictions associated with cordons around older tall buildings. The proposed framework can be used to investigate the efficacy of various mitigation strategies to expedite recovery. While the most effective strategy for mitigating the overall impact of cordon restrictions is to seismically retrofit older tall buildings that trigger cordons, other less expensive preparedness measures are shown to be effective, depending on the recovery time frame of interest. Specifically, recovery preparedness measures are generally more effective when evaluated for longer-term recovery targets (e.g., recovery of function after 12 months) as compared to short-term targets (e.g., recovery after 4 months).

## Keywords

Post-earthquake safety cordons, building functional recovery time, community resilience, recovery targets, mitigation strategies, San Francisco, FEMA P-58, REDi, regional ground motion simulation

## 6 Introduction

7 A key component of community resilience is the ability to recover critical community  
 8 functions after a large earthquake. The U.S. federal government's Community Resilience  
 9 Planning Guide for Buildings and Infrastructure Systems (NIST 2016) cites several  
 10 categories of community capital (e.g. the financial, built, social, cultural capitals, etc.),  
 11 while focusing on the built environment's role in supporting the other types of capital.  
 12 For example, a functioning built environment would allow residents to stay in their  
 13 homes, grocery stores to provide access to food, and governments to coordinate the  
 14 recovery efforts. The Planning Guide describes how communities can identify their  
 15 critical functions, set recovery time targets for various hazard levels, and assess the  
 16 gap between the anticipated and the desired performance. This conceptual framework of  
 17 pairing community functions with associated time targets was pioneered in *The Resilient*  
 18 *City: Defining What San Francisco Needs From its Seismic Mitigation Policies* (SPUR  
 19 2009). Figure 1a shows a subset of the *Resilient City's* recovery targets (blue diamonds)  
 20 and the anticipated performance (black Xs), highlighting the gap between the city's  
 21 resilience goals and the status quo.



(a)

(b)

**Figure 1.** (a) Examples of the target (blue diamonds) versus expected (black X's) recovery time frames for San Francisco's community functions (adapted from SPUR 2009).

(b) Duration of access restrictions in the Central Business District (CBD) due to cordons after the 2011 Christchurch earthquake, shown in relation to the five tallest buildings (17 to 23 stories), three of which were eventually demolished. Geospatial data from CERA (2016).

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22 When considering the performance of a dense urban downtown area, it is important to  
23 recognize the potential for widespread access restrictions due to post-earthquake safety  
24 cordons (hereafter, cordons). Cordons restrict access into potentially dangerous zones,  
25 preventing casualties in the event of an aftershock by inhibiting the zone's pre-earthquake  
26 community functions (Shrestha et al. 2021). The February 2011 Canterbury earthquake  
27 in Christchurch, New Zealand demonstrated the potential scale and political/legal  
28 challenges of this issue, with cordons restricting access to the Central Business District  
29 (CBD) for many months after the earthquake (Chang et al. 2014; Marquis et al.  
30 2017; Underwood et al. 2020). The damage was so extensive that the initial cordons  
31 encompassed the entire CBD (light pink in Figure 1b). The most prolonged access  
32 restrictions (over two years, shown in dark red) were driven by heavily damaged  
33 buildings with impaired collapse safety, requiring extensive repairs or demolition.  
34 Cordons around damaged tall buildings were particularly disruptive, due to both the  
35 larger "fall zone", which could be impacted by debris, and the logistics of stabilizing a  
36 larger structure. (Note that Christchurch's tallest building was 87m tall, while 75m is the  
37 lower bound for San Francisco's Tall Building Inventory.) (ATC-119 2018) In addition to  
38 the direct impacts on building repairs and reconstruction, the cordon also affected other  
39 recovery-related decisions, such as whether individual businesses would return to the  
40 CBD or relocate entirely.

41 While the Christchurch CBD is the best documented example of cordons in a dense  
42 urban area, similar situations have occurred after other earthquakes. Examples include  
43 the city center in L'Aquila, Italy, cordoned following the earthquake in 2009 (Contreras  
44 et al. 2014), and cordons around damaged buildings following the 1989 Loma Prieta,  
45 2010 Maule, and 2017 Puebla-Morelos earthquakes (Shepard et al. 1990; Miranda  
46 2020). While there are photographic and anecdotal reports of past cordons, there have  
47 generally not been systematic efforts to document and map the cordon management.  
48 For example, cordons were not mentioned in a comprehensive reconnaissance report  
49 for the 2010 Maule earthquake (EERI 2010) or other detailed reports of damage to tall  
50 buildings (Rojas et al. 2011; Naeim et al. 2011; Carpenter et al. 2011). However, some  
51 of the buildings referenced are known to have had cordons, such as Torre O'Higgins in  
52 Concepción (Miranda 2020). These examples point to a general lack of attention given  
53 to cordons and their impact on recovery.

54 The long and unprecedented access restrictions in Christchurch demonstrate the  
55 potential for cordons to significantly disrupt recovery in dense downtown areas. The  
56 city of San Francisco has recognized this, highlighting the need for protocols and  
57 procedures for establishing cordons around damaged buildings, as well as recovery  
58 plans for individual tall buildings and the financial district as a whole (ATC-119  
59 2018). Accordingly, post-earthquake recovery assessments and plans should consider  
60 the impacts of cordons around buildings with impaired collapse safety, including  
61 access restrictions for otherwise undamaged buildings and delayed repairs for those  
62 that are damaged. In the absence of empirical evidence from past earthquakes, the  
63 proposed framework combines performance-based earthquake engineering simulations  
64 with modeling assumptions for how cordons may affect the neighboring buildings'

65 functional recovery time. These assumptions can be refined as future earthquake  
66 reconnaissance efforts collect new data on cordons.

67 The proposed framework relies on a systematic performance-based approach to  
68 integrate building- and community-level assessments. The following sections outline  
69 how the framework uses state of the art building-level assessment tools to quantify  
70 community-level recovery over time. The results for individual buildings are integrated  
71 into geospatial analyses of the community, considering both geographically distributed  
72 ground shaking intensities and access restrictions around damaged tall buildings. Details  
73 of the framework are described and demonstrated through a case study to illustrate how  
74 the analyses can be used to evaluate the efficacy of various mitigation strategies for  
75 achieving resilience targets.

## 76 **Performance-Based Earthquake Engineering**

77 Performance-Based Earthquake Engineering (PBEE) focuses on quantifying how a  
78 system (e.g. a building or a community) will perform during an earthquake. The PBEE  
79 framework captures a system's response and the associated consequences in distinct  
80 steps, with each conditioned on the previous: ground shaking, the system's physical  
81 response, damage, and consequences (Moehle and Deierlein 2004). The following  
82 sections describe this process at the community- and building-levels, highlighting  
83 features that will be used in the proposed framework.

### 84 *Community-level PBEE*

85 A community performance assessment begins with the built environment's response to  
86 ground shaking. Whereas assessments for individual assets only consider the shaking  
87 at a single location, a community assessment must incorporate the shaking that occurs  
88 across the region. This is often based on a scenario earthquake, using a map of  
89 ground motion intensities at geographically distributed sites. For example, the recent  
90 HayWired Scenario (Wein and Detweiler 2018) evaluated how the San Francisco Bay  
91 Area may be affected by ground motion intensities that were based on one simulated  
92 realization of a  $M_w$  7.0 earthquake on the Hayward Fault. While single earthquake  
93 realizations can be useful to illustrate and raise awareness of what may happen to a  
94 community, a single realization does not capture the range of potential results, which  
95 is important for more rigorous planning decisions (Wesson and Perkins 2001; Lee and  
96 Kiremidjian 2007; Adachi and Ellingwood 2009; Jayaram and Baker 2010). Therefore,  
97 the proposed framework employs a suite of ground motion maps, considering multiple  
98 earthquake realizations, to account for the uncertainty in shaking intensities that may be  
99 experienced due to a scenario earthquake. It is possible to further extend the analyses to  
100 probabilistically include many earthquake scenarios; however, in keeping with resilience  
101 planning guidance, this framework focuses on recovery targets for distinct earthquake  
102 scenarios, rather than the fully probabilistic hazard.

103 A second important feature of community-level PBEE is how the built environment is  
104 modeled. The built environment encompasses both buildings and infrastructure (NIST  
105 2021), yet there are trade-offs in deciding which assets to consider in the model.

106 Decisions regarding the model complexity and level of resolution will be informed by  
107 the type of questions the study aims to address. While the proposed framework can, in  
108 concept, include both buildings and infrastructure, this literature review and the ensuing  
109 case study focus only on modeling the community's buildings.

110 Many regional studies (including HayWired) rely on FEMA's Hazus software (FEMA  
111 2012a) for estimating building repair cost, casualties, and population displacement across  
112 a community. The Hazus methodology uses spatial aggregation to assess portfolios of  
113 buildings, rather than each individual building. By creating a portfolio for each census  
114 tract (based on the total number of buildings in each structural type and occupancy  
115 category), the collective results can be based on the expected performance of simple,  
116 generic building vulnerability models. While this level of resolution is useful for  
117 aggregated data, such as the total building repair cost for the census tract, it cannot  
118 capture the local impact of individual damaged buildings.

119 Cimellaro et al. (2018) used the generic Hazus building models at the individual  
120 building resolution to consider the impact of building debris on access to roadways and  
121 buildings. Their study employed Hazus models to estimate the volume of debris, based  
122 on the building damage states, which was further assumed to affect the functionality  
123 of nearby roads. Similar to the proposed framework, Cimellaro et al.'s study looked  
124 beyond the simple aggregation of individual building performances by considering the  
125 collective impacts that arise at the community level. However, Cimellaro et al.'s study  
126 only considered the expected performance and relied on simplified assumptions for the  
127 volume and impact of debris. In contrast, the proposed framework uses more detailed  
128 building models to simulate the potential range of performance and identify damage  
129 that would require a cordon around a building. Paired with ground motion maps to  
130 quantify the variability in ground shaking, the proposed approach provides a distribution  
131 of potential outcomes, ranging from cases with very few cordons to others with access  
132 restrictions across most of the community.

133 Burton et al. (2016)'s community resilience assessment framework also used a  
134 combination of multiple realizations of ground motions and detailed building models  
135 to simulate building performance. Their study employed Monte Carlo simulation to  
136 model realizations of community performance, sampling each building's functionality  
137 state from fragility curves derived from component-level damage modeling. Burton et al.  
138 (2017) subsequently applied the methodology in a case study of a residential community  
139 in India, including the impact of recovery delays due to resource demand surge, based  
140 on the number of buildings needing repairs (Comerio 2006). This secondary impact  
141 of widespread damage highlights the importance of including the full variability when  
142 assessing community performance. The proposed framework employs similar methods  
143 for incorporating variability in building performance and recovery delays due to cordons.

### 144 *Building-level PBEE*

145 FEMA P-58 (FEMA 2012b) is a state of the art methodology for implementing PBEE  
146 at the individual building level, developed from previous efforts as reviewed by Mieler  
147 and Mitrani-Reiser (2018). The performance assessment simulates many realizations of

148 consequences (decision variables,  $DV$ ) based on damage to structural and non-structural  
149 components (damage measures,  $DM$ ) that are distributed throughout the building. The  
150 damage is based on the building response over the height of the building (engineering  
151 demand parameters,  $EDP$ ) conditioned on the level of shaking (intensity measure,  $IM$ ).  
152 This detailed, component-level simulation provides insight into the variability of the  
153 consequences. For example, several research studies have quantified the relationship  
154 between damage measures and increased probability of collapse, for the purpose of post-  
155 earthquake building evaluation (e.g., Raghunandan et al. 2015; Burton and Deierlein  
156 2018; Hulsey 2020; Deierlein et al. 2020). Damage to tall buildings could endanger  
157 pedestrians and neighboring buildings, due to both an increased probability of collapse  
158 and damage to heavy exterior cladding that could fall from upper stories. The proposed  
159 framework is designed to assess the likelihood of cordons based on each building's  
160 simulated response and damage.

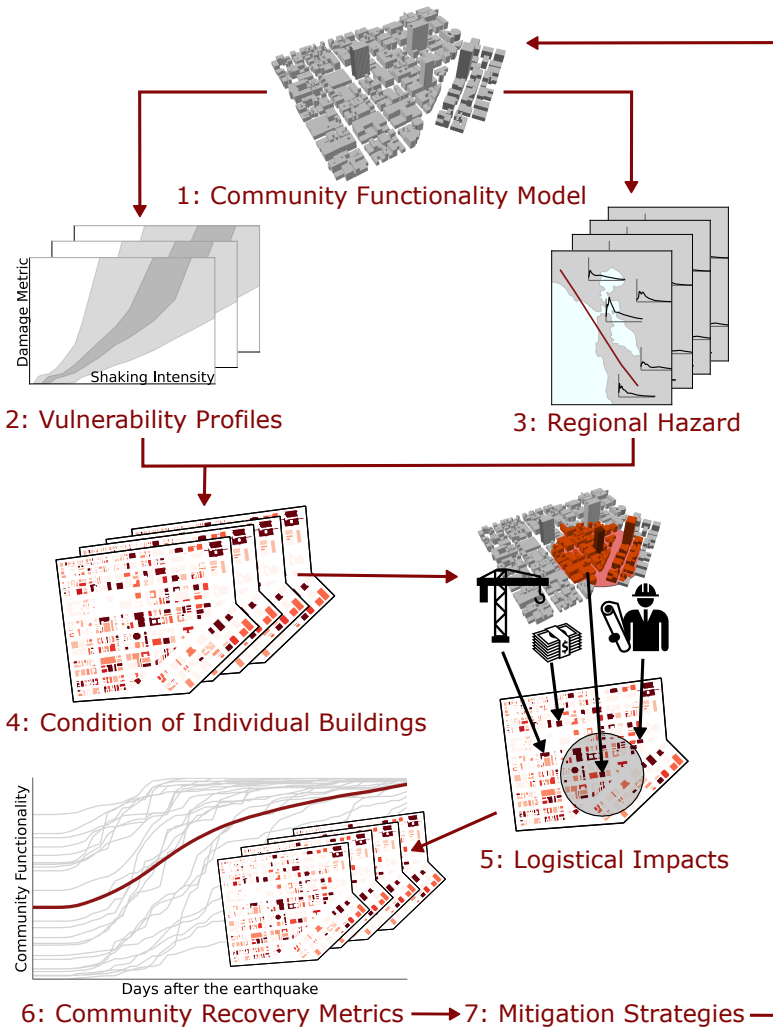
161 The REDi Rating System (Almufti and Willford 2013) builds on the FEMA P-58  
162 methodology to provide refined estimates of building downtime. The cumulative repair  
163 time is based on a logical repair sequence, considering the type of components that are  
164 damaged (e.g., structural system, interior partitions, exterior cladding, etc.) and whether  
165 the severity of damage would hinder re-occupancy, functional recovery, or full recovery.  
166 In addition to calculating the repair time for each recovery state, REDi considers  
167 so-called impeding factors that must be resolved before repairs can begin (Comerio  
168 2006), including the estimated times required for damage inspection, financing (e.g.  
169 collecting insurance payments or procuring loans), engineering design/permitting, and  
170 contractor mobilization. (These impeding factors durations are sampled from probability  
171 distributions, solicited via expert judgment for the United States, considering recovery  
172 following a design level earthquake. Other hazard levels or locations may warrant  
173 adjustments to these distributions.) According to REDi's impeding factor framework,  
174 once the damage inspection is complete, the other three factors (financing, engineering  
175 design/permitting, and contractor mobilization) are addressed in parallel, such that the  
176 repairs are initiated as soon as the longest impeding factor is resolved. The proposed  
177 framework extends REDi's impeding factor model to include the additional delays in  
178 building repairs due to access restrictions associated with cordons.

## 179 **Integrating FEMA P-58 and Spatial Analysis of Cordons to** 180 **Assess Building Functionality Throughout a Community**

181 The proposed framework for assessing post-earthquake recovery of building functionality  
182 across a community is illustrated in Figure 2. The following sections provide an overview  
183 of each step in the process, details of which are described further in a case study  
184 application of the framework, presented later in the paper.

### 185 *Community Functionality Model (Step 1)*

186 Referring to Figure 2, the community functionality model describes the assets of  
187 the built environment that are necessary to support the desired community functions.



**Figure 2.** The primary steps of the proposed framework, with arrows denoting the flow of analysis and graphics illustrating key concepts at each step: (1) the community functionality model, (2) building vulnerability profiles and (3) ground motion maps for regional hazard are sampled to generate (4) realizations of each building's post-earthquake condition. The recovery process incorporates the (5) logistical impacts associated with building damage, impeding factors, and cordons. The suite of possible recovery trajectories for the community's functionality is distilled into summary (6) recovery metrics. These metrics can be used to evaluate (7) mitigation strategies that, in turn, influence the underlying community functionality model.

188 These functions typically relate to socioeconomic sectors, such as medical, educational,  
189 government, business, or retail services. The community functions are then associated  
190 with specific buildings in the community functionality model. Summaries of resilience  
191 objectives (e.g., Figure 1a) typically focus on whether these buildings can support their  
192 community services, such as the time until commercial office spaces re-open to support  
193 their function after an earthquake (SPUR 2009; NIST 2016). The factors that can impact  
194 building functionality will in turn determine which features are necessary to include in the  
195 community functionality model. For example, if the assessment focuses on the influence  
196 of building damage and cordon-related access restrictions on building functionality, then  
197 an inventory of the buildings is sufficient for the community model. If the assessment also  
198 considers closure due to loss of utilities or transportation access for employees to arrive  
199 on site, the community model should include the utility and transportation networks.

### 200 *Vulnerability Profiles (Step 2)*

201 The performance of each asset in the community functionality model is simulated  
202 via vulnerability profiles that contain many realizations of decision variables,  $DV$ ,  
203 conditioned on a range of shaking intensities,  $IM$ . These stored realizations serve  
204 as probability distributions,  $P(DV|IM)$ . When considering building assets, each  
205 vulnerability profile is derived from a full FEMA P-58 analysis of the building response,  
206 component damage, and the resulting decision variables, i.e., the  $EDP$ ,  $DM$ , and  $DV$ .  
207 In the following case study, the  $DV$ s include the building repair time (considering both  
208 the repairs required to restore functionality and, if necessary, the smaller subset of repairs  
209 required to stabilize the building—as described later in the case study), triggers for  
210 cordons, and triggers for other impeding factors.

211 Each building in the community inventory is associated with a unique vulnerability  
212 profile, which may represent individual buildings or a class of buildings, such as low-rise,  
213 concrete moment frame office buildings. Each profile is based on a building component  
214 model for simulating damage and consequences,  $P(DV|DM)P(DM|EDP)$ , and an  
215 underlying building analysis model for the building response,  $P(EDP|IM)$ . As each  
216 vulnerability profile is modeled independently, the level of complexity for the building  
217 analyses is flexible. This allows for applying detailed nonlinear response history analysis  
218 for tall buildings, for which damage can have more severe consequences for the  
219 community. In contrast, less influential buildings could be evaluated with simpler and less  
220 computationally intensive models at the discretion of the modeler (e.g., simpler analysis  
221 models for building response or Hazus-type building-level fragility functions).

### 222 *Regional Hazard (Step 3)*

223 Regional hazard is characterized by mapping realizations of ground motion shaking  
224 intensities,  $IM$ , for one or more earthquake scenarios. The maps reflect the variability in  
225 shaking intensities, including the spatial distribution of ground shaking across the region.  
226 The choice of intensity measures depends on the required input for the vulnerability  
227 profiles. Typically, the maps include spectral acceleration,  $Sa(T)$  at one or more periods,  
228  $T$ , for each location, but other parameters such as shaking duration could be included.



229 Ground motion  $IMs$  are typically determined using ground motion prediction  
230 equations, although direct simulations could also be used, similar to those in the  
231 HayWired Scenario (Wein and Detweiler 2018). Ground motion prediction equations  
232 provide the logarithmic means and standard deviations of spectral accelerations for a  
233 given location, using predictor parameters such as rupture magnitude, distance from the  
234 rupture, and site (near-surface soil) conditions. Related models quantify the spatial and  
235 across-period correlations of the spectral accelerations, considering both the between-  
236 and within-event variability in shaking intensities. Together, these means, standard  
237 deviations, and correlations are used to simulate a suite of unique realizations of ground  
238 motion intensity maps that collectively represent the probability of shaking,  $P(IM)$ , for  
239 an earthquake scenario.

#### 240 *Condition of Individual Buildings (Step 4)*

241 Once the building vulnerability profiles and ground motion maps are prepared, they are  
242 used to sample the post-earthquake condition of each building in the community. For each  
243 ground motion map realization, intensity measures, e.g.,  $Sa(T)$ , are sampled for each  
244 building location, considering any building specific parameters, e.g., the fundamental  
245 period,  $T$ . The intensity measure for each building is, in turn, used to sample a realization  
246 of decision variables (repair time, repair cost, etc.) from each building's vulnerability  
247 profile. For tall buildings, a cordon trigger index is also sampled. Depending on the  
248 definition of the cordon trigger, it may reflect the building's impaired collapse safety,  
249 damage to exterior cladding, or both.

250 Sampling many realizations of building conditions produces a full distribution of  
251 the potential damage across the community. The collection of realizations, sampled  
252 from the distributions for  $P(DV|IM)$  and  $P(IM)$ , incorporates the uncertainty in  
253 ground shaking intensity measures (via the ground motion maps) and in the decision  
254 variables (via the vulnerability profiles). The individual building conditions for a given  
255 ground motion map realization are sampled independently, however the ground motion  
256 correlation does produce some correlation in building performance. By developing and  
257 storing the building vulnerability data and ground shaking maps in separate, parallel  
258 processes, any number of community realizations can be computed quickly for alternative  
259 earthquake scenarios, without recomputing the building-specific FEMA P-58 analyses.

#### 260 *Logistical Impacts (Step 5)*

261 Having simulated the post-earthquake condition of individual buildings, the next step is to  
262 evaluate the logistical delays in the subsequent recovery process, due to cordons and other  
263 impeding factors. An impeding factor model is applied to each building to determine  
264 when repairs can be initiated. The model includes both REDI's impeding factors for  
265 individual building-level delays and the community-level impact of access restrictions  
266 due to a cordon around a nearby building. The cordon occurrence and location depends  
267 on the sampled condition of each tall building. If a cordon is triggered, it is assumed  
268 to remain in place until the damaged building is stabilized (e.g., the structural system  
269 and exterior cladding are repaired or the collapse/falling hazard is reduced via shoring).

270 The cordon duration is included in the impeding factor model for every neighboring  
271 building within the cordon. Both the duration and the extent of the cordon are informed  
272 by modeling assumptions, such as those applied in the case study described later. As  
273 procedures and protocols are developed for establishing and maintaining cordons, they  
274 can inform these assumptions (FEMA P-2055 2019). Once each building's impeding  
275 factor delay is evaluated, it is added to the functional repair time to obtain a total  
276 downtime for each building in the community.

### 277 *Community Recovery Metrics (Step 6)*

278 At this step, the downtimes of each individual building are aggregated to quantify the  
279 community functionality over time after the earthquake (e.g., the percent of commercial  
280 office space that is restored to its function). The number of buildings (and associated  
281 office space) that have been restored to functionality is computed at discrete time steps  
282 after the earthquake to create a recovery curve (Bruneau et al. 2003) for each realization.  
283 The recovery curves for all the realizations represent the probability distribution of the  
284 community performance. As illustrated in the case study presented in the next section, the  
285 distribution of recovery curves can be distilled into an expected (i.e., average) recovery  
286 curve, along with other scalar metrics of recovery.

### 287 *Mitigation Strategies (Step 7)*

288 The recovery metrics from the community assessment framework reveal the gap between  
289 the desired performance and the expected performance (Figure 1a). Strategies such  
290 as mandatory retrofits (to reduce damage by improving the building performance)  
291 or preparedness planning (to shorten the impeding factor durations) can mitigate the  
292 disruption due to the earthquake, reducing the gap. The community recovery metrics  
293 allow resilience planners to compare the various mitigation strategies based on multiple  
294 dimensions.

## 295 **Illustrative Case Study: Downtown San Francisco**

296 The proposed community recovery framework is applied to a case study to examine  
297 building damage and recovery in San Francisco's dense downtown area, considering  
298 the impact of cordons around damaged tall buildings on the recovery of neighboring  
299 buildings. The study illustrates details associated with implementing each step of the  
300 proposed framework, providing an example of how to address them. Finally, it culminates  
301 in a comparison of the relative benefits of mitigation efforts, such as preparedness  
302 planning or building retrofits.

### 303 *Community Functionality Model (Step 1)*

304 The case study focuses on one aspect of community functionality, specifically the  
305 functional office space available in the downtown financial district. Office space  
306 represents over half of the total building space in downtown San Francisco and one  
307 of the *Resilient City* recovery targets is to restore functionality for 50% of the office

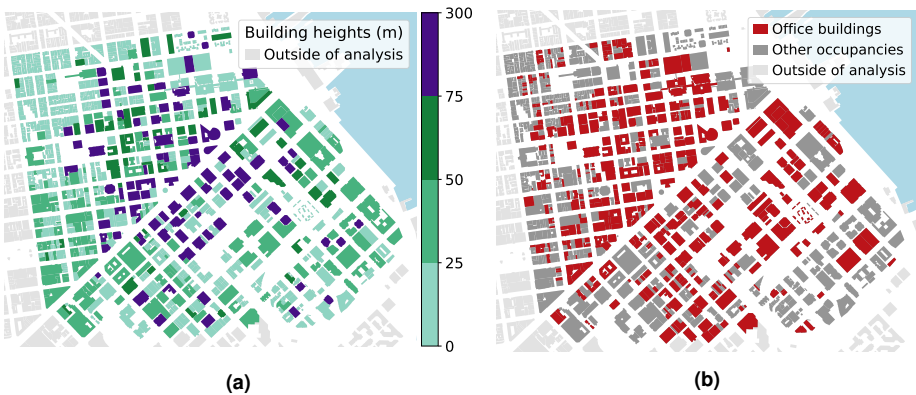
308 space within four months of a design level earthquake (SPUR 2009, see Figure 1a,  
309 above). Potential disruptions are defined here as damage to each individual building  
310 or access restrictions due to cordons around tall buildings. Based on this definition,  
311 a functional office building (NIST 2021) is one for which any building damage that  
312 hindered functionality has been repaired and any cordon restrictions, which would  
313 otherwise limit building access, have been lifted. Note that additional disruptions,  
314 such as damage to utilities, transportation networks, or other externalities, could be  
315 considered by including the relevant components of the built environment (e.g., electrical  
316 substations and underground networks). While these disruptions have a significant impact  
317 on functionality, they are outside the scope of this case study. Moreover, though it is  
318 recognized that business recovery is contingent on the recovery of employees' residential  
319 housing, this aspect is also outside the scope of the present study.

320 The community model encompasses the downtown region of San Francisco with a  
321 dense population of tall buildings (Figure 3a). Of the 1078 buildings in the study area,  
322 87 are taller than 75m, which is a "tall building" designation based on triggers in the  
323 building code (ASCE/SEI 7-16 2016). The case study only considers cordons around  
324 buildings taller than this height. Assuming that the cordon radius is equal to 1.5 times  
325 the building height (per ATC-20-1 2015), the cordons typically extend over the length  
326 of a city block or more from the damaged tall building. The inventory of buildings for  
327 the study area was derived from tax assessor, land use, and LIDAR datasets available at  
328 San Francisco's open source portal, dataSF.org. The building attributes include location,  
329 year of construction, height, occupancy type, building area, and structural system (i.e.,  
330 the attributes that are required for creating the vulnerability profiles in Step 2). The  
331 data required significant merging, cleaning, and assumptions, particularly for inferring  
332 the structural system. As such, the inventory is a reasonable representation based on  
333 publicly available data, rather than a reliable description of every building in downtown  
334 San Francisco. (See Hulsey 2020, Appendix A for more details on the inventory.) The  
335 office buildings in the downtown region are shown in red in Figure 3b. These 445 office  
336 buildings comprise about 58% of the community's total building space, about half of  
337 which is located in 60 tall buildings (over 75m). The rest of the space supports other  
338 community functions such as residential (16%), retail (14%), and hospitality (8%).

339 In addition to the building attributes, the community functionality model also includes  
340 assumptions about the preparedness plans for each building. The baseline case assumes  
341 the same plans for all the buildings, specifically that (1) the funding mechanism for  
342 repairs is private bank loans and (2) there are no contracts with engineering firms or  
343 contractors to ensure quick mobilization after the earthquake. These assumptions will  
344 inform the recommended distributions for sampling the impeding factor durations in  
345 Step 5.

## 346 *Vulnerability Profiles (Step 2)*

347 The vulnerability profiles, developed based on FEMA P-58 analyses for each building,  
348 were generated using the SP3 tool (<https://sp3risk.com/>). The tool infers the building  
349 strength, along with the first three periods and elastic mode shapes, based on building



**Figure 3.** Geographic extent of the case study and selected properties of the building inventory by (a) Building height, and (b) Building occupancy. Of the 1078 buildings in the region, 87 are over 75m tall and 445 are office buildings.

350 codes and typical design characteristics for a given structural system and year of  
 351 construction. The elastic response parameters are adjusted, based on SP3's large database  
 352 of response data for representative buildings, to generate expected drift and acceleration  
 353 responses (*EDP*) over the height of each building, as a function of  $Sa(T_1)$ , where  $T_1$   
 354 is the first period (Cook et al. 2018). Building component models are also compiled  
 355 automatically, based on occupancy type, year of construction, and building dimensions.  
 356 The *EDP* and component models are then used to perform the FEMA P-58 evaluation  
 357 of building performance (Haselton 2018).

358 Each building in the inventory is associated with a unique vulnerability profile.  
 359 Buildings with similar numbers of stories and structural systems will have similar *EDP*  
 360 models but may have different component models based on the building function, total  
 361 area, or story height. These and other variations between buildings could potentially be  
 362 grouped together for one representative vulnerability profile; however, since the required  
 363 computational effort was not prohibitive, this study uses unique vulnerability profiles for  
 364 each building to avoid any assumptions required for consolidating the building inventory  
 365 into groups.

366 As illustrated in Figure 4, the vulnerability profiles store the FEMA P-58 realizations  
 367 for each building, representing the distribution of potential post-earthquake building  
 368 conditions. The black tick marks in the figure represent individual realizations that were  
 369 simulated at discrete shaking intensities, and the shaded regions represent probability  
 370 percentiles. Note that for some intensities, a large percentage of the realizations are  
 371 associated with building replacement, represented by coincident tick marks at the upper  
 372 bound of the plot. This may be due to building collapse, residual drifts that render the  
 373 building irreparable, or repair cost/times that exceed the equivalent resources required  
 374 for replacement. The prevalence of such replacement cases explains why, visually, the  
 375 cloud of tick marks appears to be inconsistent with the shaded percentile regions. Each

376 vulnerability profile includes 5000 realizations to ensure an adequate resolution for the  
 377 1000 realizations of building damage that are sampled across the building inventory in  
 378 Step 4 of the framework.

379 Each stored realization is characterized by the following decision variables: (a) the  
 380 duration of the repairs required to restore building functionality (Figure 4a), (b) indicators  
 381 of damage severity to inform the length of the impeding factor delays, and (c) repair cost  
 382 as a fraction of the building replacement cost (Figure 4b). The duration for repairs and  
 383 impeding factors are both based on REDI's functional recovery state, which corresponds  
 384 to functional recovery as defined in a recent NIST-FEMA report (NIST 2021). For  
 385 buildings over 75m tall, the realizations also include (d) a trigger for whether the building  
 386 damage warrants a cordon, and (e) the duration of the repairs required for stabilizing the  
 387 building. The stabilization duration is calculated as an alternate recovery state, similar to  
 388 REDI's re-occupancy recovery state, which only considers significant damage. However,  
 389 the stabilization recovery state is further limited to only include repairs of the structural  
 390 components and exterior cladding that could jeopardize the safety of those around the  
 391 building. The stabilization duration only applies if a cordon is triggered. Ideally, the  
 392 cordon trigger(s) would be specific to the structural system and type of exterior cladding.  
 393 Because the building-level decision variables are derived from a full FEMA P-58 analysis  
 394 of the damage to each component, it is possible to incorporate any number of damage  
 395 states or patterns as a cordon trigger (Hulsey 2020, Chapter 3). However, in the absence  
 396 of detailed analysis for evaluating cordon triggers for each structural system, this case  
 397 study uses peak story drift as an approximate cordon trigger for all tall buildings over  
 398 75m. For buildings built before 2000, the trigger threshold is a peak story drift ratio  
 399 greater than 2%. For buildings built after 2000, which are assumed to incorporate all  
 400 the current detailing requirements for ductility, such as those introduced for reinforced  
 401 concrete in the 1980s and for steel moment frames in the 1990s, the trigger threshold is  
 402 4% peak story drift.

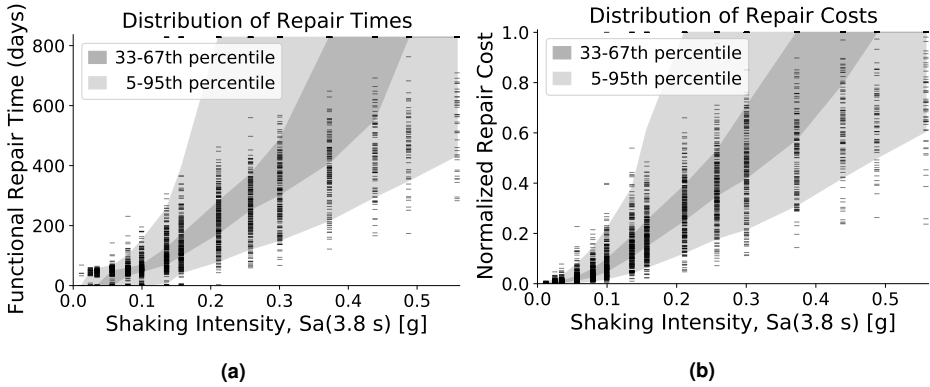
### 403 *Regional Hazard (Step 3)*

404 This case study considers the earthquake scenario that is associated with the *Resilient*  
 405 *City's* recovery targets: a  $M_w$  7.2 on the San Andreas Fault, close to San Francisco (see  
 406 the map in the upper left of Figure 5). The framework requires many realizations of  
 407 regional hazard ground motion maps with shaking intensities at a set of locations and a  
 408 range of spectral acceleration periods.

409 Each realization,  $k$ , simulates unique response spectra at each site,  $j$ , according to the  
 410 following model:

$$\ln \mathbf{Sa}(T)_{k,j} = \mu_{\ln \mathbf{Sa}(T)_j} + \delta \mathbf{B}_k + \delta \mathbf{W}_{k,j} \quad (1)$$

411 where  $\ln \mathbf{Sa}(T)_{k,j}$  is the logarithm of spectral acceleration (the bold text denotes a  
 412 vector of spectral accelerations at a range of periods). The response spectrum spans all  
 413 the building periods represented in the inventory, i.e.,  $0 \leq T \leq 6$ s. The term  $\mu_{\ln \mathbf{Sa}(T)_j}$   
 414 is the predicted logarithmic mean for the  $j$ th site, and  $\delta \mathbf{B}_k$  and  $\delta \mathbf{W}_{k,j}$  are the between-  
 415 and within-event residuals, quantifying the  $k$ th realization's deviation from the mean.

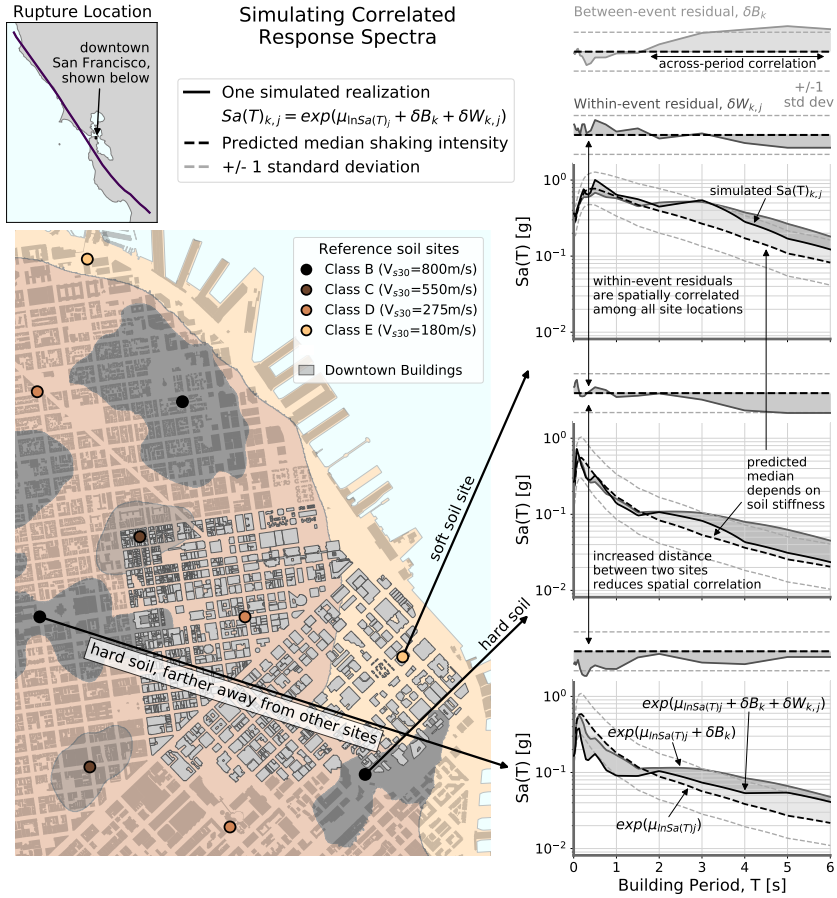


**Figure 4.** An example building vulnerability profile, containing realizations for the post-earthquake condition at a range of shaking intensities. Tick marks show individual realizations from FEMA P-58 analyses, and shading indicates percentiles of the distribution. **(a)** Duration of the repairs that are required for restoring building functionality **(b)** Repair cost, as a fraction of the building replacement cost.

416 The residuals  $\delta\mathbf{B}_k$  and  $\delta\mathbf{W}_{k,j}$  are simulated from zero-mean Gaussian random variables  
 417 with standard deviations of  $\tau$  and  $\phi$ , respectively. For a given realization,  $\delta\mathbf{B}_k$  is constant  
 418 for all sites, while  $\delta\mathbf{W}_{k,j}$  varies with spatial correlation.

419 This case study uses the Chiou and Youngs (2014) ground motion prediction equation  
 420 to obtain the logarithmic means ( $\mu_{\ln S_a(T)_j}$ ) and standard deviations (between- and  
 421 within-event terms  $\tau$  and  $\phi$ ) that characterize the spectral accelerations at a particular  
 422 location. The predictions are a function of rupture magnitude and the closest distance  
 423 from the rupture to the site locations (approximately  $13\text{km}$  for this case study). The  
 424 ground motion maps are simulated for discrete reference sites roughly  $1\text{km}$  apart, which  
 425 is consistent with the spatial resolution of the ground motion prediction equation (i.e., at  
 426 this distance from the fault,  $1\text{km}$  would not significantly influence the median predicted  
 427 intensity). The site locations are positioned to reflect the variation in soil conditions  
 428 across the region (measured via average shear wave velocity over the top  $30\text{m}$ ,  $V_{s30}$ ).  
 429 Ten reference sites are mapped in Figure 5. For three of the sites, the predicted median  
 430 response spectra ( $\exp(\mu_{\ln S_a(T)_j})$ ) and  $\pm 1$  standard deviation are displayed next to the  
 431 map, shown in black and gray dashed lines, respectively.

432 For each realization,  $k$ , the simulation procedure incorporates both across-period and  
 433 spatial correlations for the residuals. The between-event residual,  $\delta\mathbf{B}_k$ , has across-period  
 434 correlation (among the periods,  $T$ , in the  $\mathbf{S_a}(T)$  vector) but no spatial component, as  
 435 it is constant across all sites. The within-event residuals,  $\delta\mathbf{W}_{k,j}$ , include both across-  
 436 period and spatial (across-site) correlation, where sites that are close to each other are  
 437 more likely to experience similar shaking than sites that are farther apart. These residuals  
 438 are simulated using a computationally efficient correlation model (Markhvida et al.  
 439 2018), which takes seconds to generate residuals for 10,000 map realizations (more than



**Figure 5.** The components for simulating ground motion maps realizations,  $k$ , for a  $M_w$  7.2 earthquake on the San Andreas Fault (upper left):  $Sa(T)$  response spectra are simulated for reference soil sites,  $j$  (colored circles on the map). The response spectra represent the shaking intensity for any nearby building situated on the same site class. The black dashed lines in the response spectra plots on the right show the predicted medians (exponent of the logarithmic mean,  $\mu_{lnSa(T)} + \delta B_k$ ) for three reference sites, based on the location and soil condition ( $V_{s30}$ ). The simulated between-event residuals ( $\delta B_k$ , light gray in top right) incorporate across-period correlation and are consistent across all sites. The within-event residuals ( $\delta W_{k,j}$ , the three darker gray plots) vary at each site and include both spatial and across-period correlations. Summing the mean and both residuals produces a response spectrum at each reference site, resulting in a single ground motion map realization. Visually, the gray solid lines in the spectral plots show (the exponent of)  $\mu_{lnSa(T)} + \delta B_k$ , while the solid black lines also include the location specific  $\delta W_{k,j}$ .

440 sufficient for the 1000 community realizations that are used in Step 4). The simulated  
441 residuals are added to the logarithmic mean for each site to produce correlated response  
442 spectra, per Equation 1 and as shown in Figure 5's three site response spectra for one  
443 ground motion map realization. Together, the suite of ground motion maps collectively  
444 represent the estimated range of ground shaking in downtown San Francisco due to a  
445  $M_w 7.2$  earthquake on the nearby segment of the San Andreas Fault.

#### 446 *Condition of Individual Buildings (Step 4)*

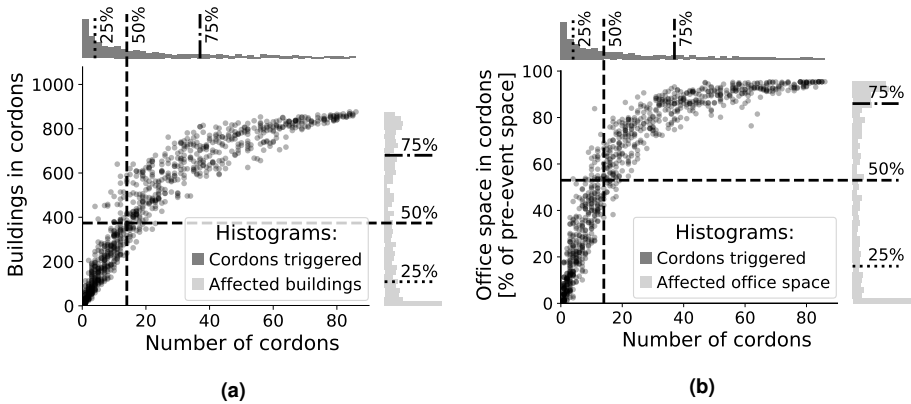
447 The building vulnerability profiles and the ground motion map realizations are combined  
448 to simulate the post-earthquake condition of each building. The case study includes 1000  
449 community realizations, each based on one sampled ground motion map. For a given  
450 ground motion map realization, every building is assigned a spectral acceleration,  $Sa(T)$ ,  
451 based on its fundamental period,  $T$ , and the nearest reference site in the same soil class. A  
452 realization of the building's condition is then sampled from the associated vulnerability  
453 profile, given the assigned input intensity measure. The black tick marks in Figure 4  
454 show the distribution of realizations for functional repair times and the associated repair  
455 costs at each intensity level in the vulnerability profile. Given the similarity of adjacent  
456 distributions, the building condition is sampled from the nearest intensity, rather than  
457 interpolating between them. This avoids the challenge of correlated interpolation among  
458 the five decision variables that are sampled for each realization, i.e., a vector that includes  
459 the repair times and costs (shown in Figure 4), along with impeding factor indices and  
460 cordon triggers.

461 One of the important considerations in establishing the functional recovery time for  
462 buildings is determining the minimum damage threshold trigger for loss of functionality.  
463 While the REDi methodology considers this in the definition of the repairs that are  
464 required for the functional recovery state, REDi may overestimate the recovery time  
465 by ignoring steps taken to accelerate recovery for buildings with low levels of damage.  
466 While building closure typically results in long logistical delays (impeding factors)  
467 before functionality is restored (Comerio 2006), there is evidence indicating that the  
468 damage triggers for long-term building closure depend on the ingenuity of building  
469 owners/managers to alleviate the impact of damage that is straightforward to repair  
470 and does not require significant engineering interventions (Mitrani-Reiser et al. 2012;  
471 Jacques et al. 2014). Recent work has explored the damage threshold for building closure  
472 by differentiating between REDi's definition of the reoccupancy recovery state and  
473 the less conservative "shelter-in-place" associated with temporarily reduced habitability  
474 standards (Molina Hutt et al. 2021); however, this work is limited in scope to residential  
475 occupancies. In the absence of established models to account for these factors for office  
476 space, this case study assumes that a building with repair costs  $\leq 10\%$  of the building  
477 replacement cost will remain functional after the earthquake, thereby alleviating the long  
478 logistical delays associated with a full building closure.

479 Once the post-earthquake condition of every building has been sampled, the impact  
480 of the cordons is evaluated. As noted previously, the number and location of cordons  
481 is based on the triggering condition of the tall buildings. The cordon size is based on a



482 baseline assumption of a circular cordon with a radius equal to 1.5x the height of the  
 483 building, as suggested in CALBO (2013) and ATC-20-1 (2015). The spatial analysis  
 484 to determine which neighboring buildings are affected is based on the centroid of the  
 485 building footprints. When a building is impacted by multiple overlapping cordons, the  
 486 building access is restricted until the last remaining cordon is removed. Evaluating  
 487 the cordon boundaries and the number of buildings that lie within the cordons for  
 488 each realization of the community's post-earthquake condition provides a probabilistic  
 489 estimate of the number of buildings affected by cordons. As shown in Figure 6a, there  
 490 is a 50% chance of having at least 14 cordons or of having almost 400 buildings within  
 491 the cordoned area (shown by the dashed lines that extend from the 50<sup>th</sup> percentile of  
 492 the corresponding histograms). As shown in Figure 6b, the median number of cordons  
 493 (14) coincidentally results in a loss of about 50% of the office space. Note that the tall  
 494 buildings that require a cordon also lie within the cordon and are therefore counted among  
 495 the affected buildings. Due to the concentration of office space in the tall buildings, there  
 496 is a 25% chance that over 85% of the office space will be affected by cordons (referring  
 497 to the horizontal 75<sup>th</sup> percentile line in Figure 6b).



**Figure 6.** The number of cordons required due to damage to tall buildings (x-axis) and their impacts (y-axis). The points in the scatter plot show all the community realizations, with histograms at the top and right representing the marginal distributions. The black lines in the histograms correspond to the 25<sup>th</sup>, 50<sup>th</sup>, and 75<sup>th</sup> percentiles. **(a)** Number of buildings affected by the cordons. **(b)** Percentage of office space affected by the cordons.

498 Figure 6 further demonstrates one of the benefits of using high-resolution simulation  
 499 to account for each building's spatial location and uncertain response. Each point in the  
 500 scatter plots represents a transparent link between the simulated tall building damage and  
 501 the resulting cordons for each community realization. For example, a realization with  
 502 more cordons could be traced to a ground motion map with more intense shaking than the  
 503 predicted median (perhaps due to a between-event residual,  $\delta B_k$ , that is high for the long  
 504 periods associated with tall buildings, as in Figure 5). Similarly, each building's sampled  
 505 decision variable metrics (e.g., repair time and cost in Figures 4a and 4b) summarize the

506 damage for a unique, internally consistent FEMA P-58 realization, rather than assuming  
507 a correlation model between fitted distributions of each metric.

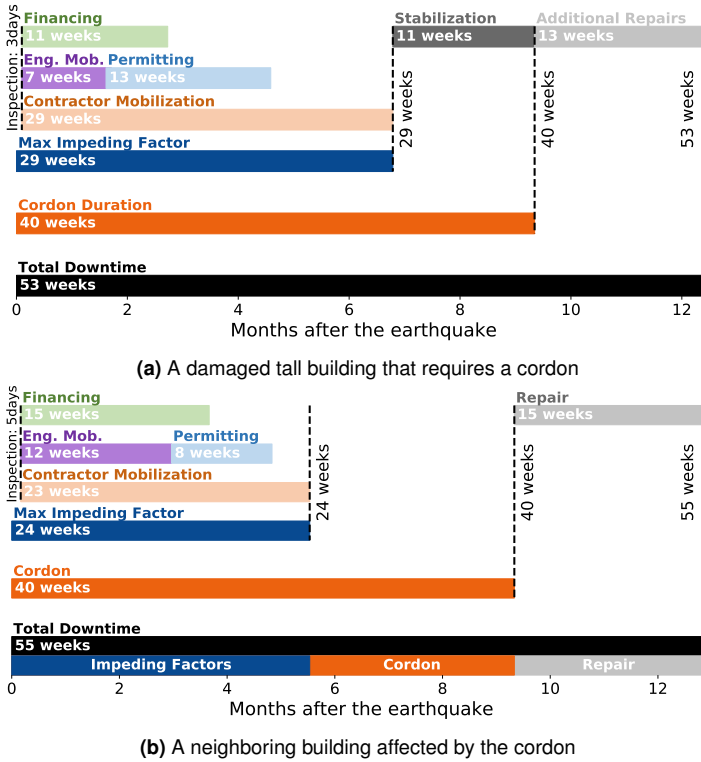
### 508 *Logistical Impacts (Step 5)*

509 The logistical impacts (impeding factors) include both the delays due to the cordons  
510 and the conventional pre-repair delays from the REDi impeding factor framework. The  
511 duration of each cordon is the time it takes to stabilize the tall building that triggered it  
512 (see Step 2 for the description of this recovery state). Shown in Figure 7a is an example of  
513 how the cordon duration is calculated based on the stabilization repairs of a tall building  
514 that requires a cordon, and shown in Figure 7b is an example of neighboring buildings  
515 that are impacted by the cordon.

516 Referring to Figure 7a, for tall buildings that require cordons, it is assumed that  
517 the repair activity associated with removing the cordons can occur despite the access  
518 restrictions. Therefore, the repair begins as soon as the initial inspection and the  
519 parallel processes for financing, engineering/permitting, and contractor mobilization are  
520 resolved. The durations of each impeding factor are sampled from REDi's suggested  
521 distributions (see Table 8 in Almufti and Willford 2013), considering the amount of  
522 damage, the building height, the financing mechanism, and preparedness plans for  
523 securing engineers and contractors. The cordon is only necessary for the duration of the  
524 stabilization repairs for the structural system and exterior cladding, which is one of the  
525 metrics sampled from the vulnerability profile (see Step 2). Thus, for tall buildings that  
526 trigger a cordon, the duration of the cordon (e.g., 40 weeks for the sampled realization in  
527 Figure 7a) is calculated as the maximum impeding factor duration plus the stabilization  
528 repair time, while the total recovery time (e.g., 53 weeks) includes the additional time for  
529 the remaining functional recovery repairs.

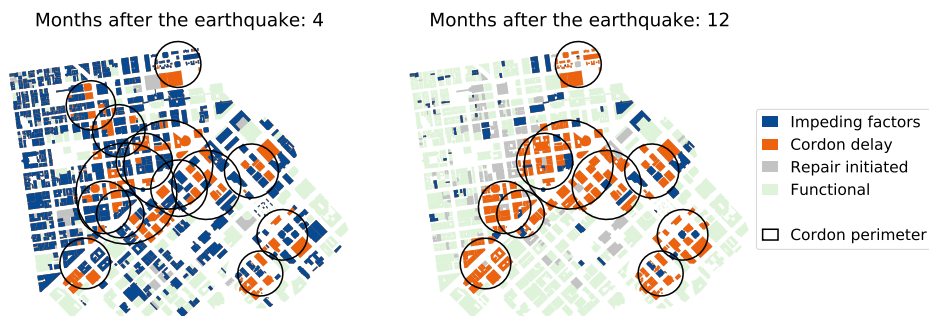
530 As illustrated in Figure 7b, the cordon durations are included as impeding factors for  
531 buildings within the cordon radius. Specifically, the cordon delay is treated as a fourth  
532 parallel impeding factor that needs to be resolved prior to initiating repairs (see Hulsey  
533 2020, Appendix C for a discussion of more complex interactions). A cordon that lasts  
534 longer than the maximum impeding factor would induce additional downtime for the  
535 building by postponing the initiation of repairs. This figure shows REDi's recommended  
536 median impeding factor durations for a standard (non-high-rise) building with significant  
537 damage, the baseline impeding factor assumption (no special preparedness plans), and  
538 the 40-week cordon duration from Figure 7a.

539 Once the duration of each building's recovery phases (impeding factors, the cordon  
540 delay, and repairs) have been established, they are aggregated to quantify the recovery of  
541 the community's office space over time. Figure 8 represents one simulated community  
542 realization with 14 cordons (which can be traced to one of the points on the vertical  
543 line for the median number of cordons in Figure 6a). While Figure 6a demonstrated the  
544 spatial impact of cordons immediately after the event, Figure 8 maps the recovery status  
545 of each building in the community at 4 and 12 months after the earthquake. Blue buildings  
546 are still waiting for their own impeding factors to be resolved prior to initiating repairs,  
547 while repairs to the orange buildings are further delayed by the cordons. Once both the



**Figure 7.** Chart of the recovery activities for an individual building. **(a)** A damaged tall building that requires a cordon, where building stabilization repairs begin after the impeding factors are resolved. The cordon is removed after the building is stabilized, while additional repairs continue prior to reopening the building. (The durations of each impeding factor and the repair times are taken from a sampled realization for one of the tall buildings.) **(b)** A neighboring building affected by the cordon, where repairs are not initiated until the cordon is removed, even if the impeding factors have been resolved. (The durations depict REDI’s recommended medians for significant damage to a non-high rise building that does not carry insurance or contracts with engineers or contractors, along with the cordon duration from 7a.)

548 impeding factors and any cordons are resolved, the repairs are initiated (gray) until the  
 549 building functionality is restored (green). At 4 months, the recovery delays are dominated  
 550 by the conventional impeding factors. The impact of the cordons is more apparent at  
 551 12 months, when the affected buildings’ other impeding factors have been resolved yet  
 552 repairs cannot be initiated until the cordons are removed. (Note that Figure 8 shows  
 553 only one realization and does not quantify general patterns of cordoning, but serves to  
 554 illustrate the type of information that the approach provides.)



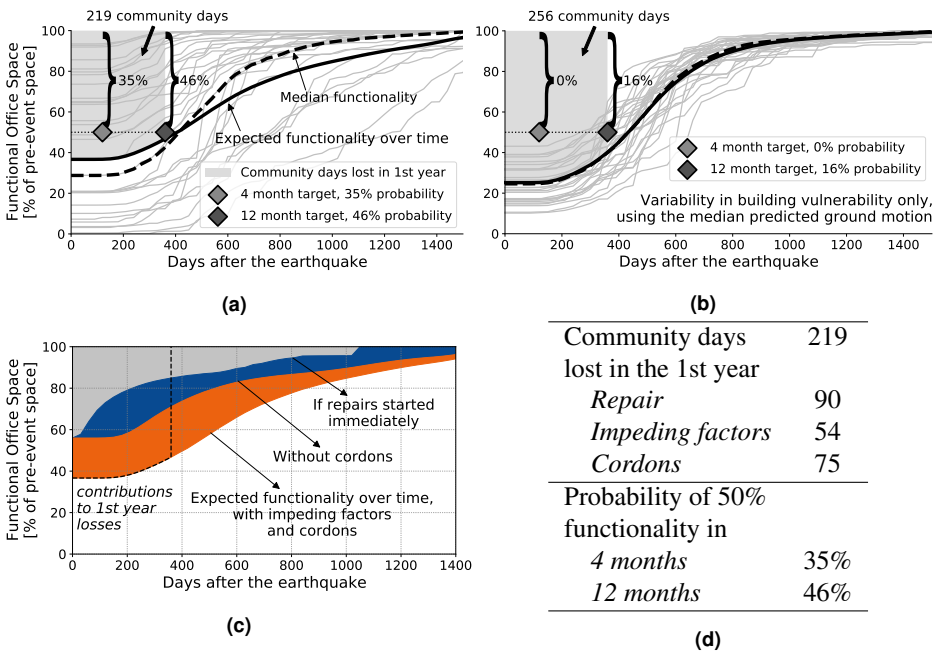
**Figure 8.** Maps of one recovery realization, showing the status of each building in the case study area at 4 months and 12 months after the earthquake. Blue buildings are still waiting for their own impeding factors to be resolved prior to initiating repairs, while orange buildings are further delayed by the cordons. Once both the impeding factors and any cordons are resolved, the repairs are initiated (gray) until the building functionality is restored (green). This realization includes 14 cordons (the median number across all realizations).

### Community Recovery Metrics (Step 6)

555

556 While the community recovery can be mapped at discrete times for any one realization,  
 557 it is also useful to consider summary statistics for the full distribution of all the possible  
 558 recovery trajectories. A recovery curve depicts the community functionality over time,  
 559 with a functionality metric on the vertical axis and time on the horizontal. Figure 9a  
 560 shows a recovery curve for commercial office space within the downtown area, relative  
 561 to the pre-event capacity. Each gray line is one realization, showing how much of the total  
 562 available office space is still functional after the earthquake (the initial drop from 100%)  
 563 and how quickly it recovers over time. The area above each curve is equivalent to the total  
 564 loss of functionality for that realization (Bruneau et al. 2003). For clarity, the figure only  
 565 shows every 33rd realization, for a total of 30 of the case study's 1000 realizations. The  
 566 distribution of the realizations reflects the variability in both the ground motions and the  
 567 building vulnerabilities that are incorporated within the analysis. As shown in Figure 9a  
 568 the variability is significant, where the initial loss in office space ranges from nearly 0%  
 569 to 100% for the scenario earthquake. To explore the relative impact of variability in the  
 570 ground motion maps versus the vulnerability profiles, the results are recomputed and  
 571 shown in Figure 9b based on the median predicted shaking intensity, i.e., with ground  
 572 motion variability removed. Comparing the results, the median recovery curves (dashed  
 573 lines in 9a and 9b) are similar, whereas the variability is much less. Due to differences in  
 574 the magnitude and skew of the probability distributions, the expected (average) recovery  
 575 curves are different.

576 The recovery curve realizations can be used to calculate scalar metrics to facilitate  
 577 comparisons between assessment cases. One such metric is the functionality loss in the  
 578 first year, which corresponds to the shaded gray region above the expected recovery



**Figure 9.** Community recovery metrics, based on recovery curves for the accessible office space over time. **(a)** Recovery metrics for the baseline case. The gray lines are a subset of the 1000 realizations in the case study. The solid black line shows the expected (average) functionality and the dashed line is the median. The shaded gray area above the expected functionality is the number of community days lost during the first year. The diamonds show the four and 12 month recovery targets for achieving 50% functionality. The percentage of realizations above each diamond represents the probability of achieving the target (35 and 46%, respectively). **(b)** Recovery curve realizations if the ground motion variability is not included (i.e., using the median predicted shaking intensity for each simulation). **(c)** Disaggregation of the expected community days lost, due to repair time only (gray), the impeding factors (blue), and cordons (orange). **(d)** Summary of metrics from 9a and 9c.

579 curves (solid lines) in Figures 9a and 9b, calculated over the first 365 days after the  
 580 earthquake. For the baseline results in Figure 9a, this equates to 219 community days  
 581 lost in the first year, which is almost two-thirds of the yearly capacity. For comparison,  
 582 the expected loss in Figure 9b, which does not include ground motion variability,  
 583 is 256 community days lost (about 16% higher). (An inverse analysis, not shown  
 584 here, considered ground motion variability in conjunction with each building’s median  
 585 vulnerability. The resulting expected loss was 176 community days.) Another metric  
 586 is the probability of achieving a specified functionality level by a target date, such as  
 587 the *Resilient City* target of 50% functionality at 4 months after the earthquake, see  
 588 Figure 1a. Referring to 9a, 35% of the gray recovery curve realizations lie above the  
 589 light gray diamond, representing 50% functionality at 4 months, which corresponds

590 to a 35% probability of achieving this target. Extending the target to 12 months (dark  
591 gray diamond) increases the probability of achieving the target to 46%. As shown in  
592 Figure 9b, these metrics are drastically distorted when the ground motion uncertainty is  
593 not accounted for, where the corresponding probabilities of achieving 50% functionality  
594 would be 0% and 16% at 4 and 12 months, respectively. (For the inverse case with no  
595 uncertainty in the building response, the percentage of functional office space would  
596 still range from 0-100%, as in Figure 9a, but the 4 and 12 months probabilities of 50%  
597 functionality increase to 53% and 62%, respectively.)

598 In Figure 9c, the expected (average) loss of office space is disaggregated into the  
599 contributions from building repairs (gray area), conventional impeding factors (blue  
600 area), and the cordons (orange area). Here, the recovery curve formed by the boundary  
601 between the gray and blue areas considers only repair time, as though all repairs began  
602 immediately after the earthquake. The curve between the blue and orange includes the  
603 additional delays due to impeding factors, and the curve at the bottom of the orange  
604 region includes delays due to cordons (equivalent to the solid black recovery curve in  
605 Figure 9a). Using the colored areas, the expected number of community days lost in the  
606 first year can be attributed to the underlying contributors. As summarized in the table in  
607 Figure 9d, of the 219 community days lost in the first year, about 41% are attributed  
608 to building repairs, 25% to conventional impeding factors, and 34% to the cordons.  
609 The 50% recovery probabilities are also included in the table. Having established these  
610 metrics, it is possible to compare the baseline case to any number of mitigation strategies  
611 or sensitivity analyses, as in the next section.

## 612 *Mitigation Strategies (Step 7)*

613 A key motivation for developing the proposed framework is to inform resilience planning  
614 by quantifying the anticipated recovery for the status quo and the effectiveness of  
615 mitigation strategies to accelerate the recovery. Figure 10 includes an enumerated  
616 list of the assessment cases considered. The baseline case (#1, as described in the  
617 previous sections) includes no preparedness plans for mitigating the impeding factor  
618 durations and a cordon radius of 1.5x the height of the building. Two sensitivity  
619 studies (#2-3) demonstrate the impact of the cordons extents, either by neglecting the  
620 cordons entirely or by reducing their radius to 1.0x the building height. Four cases  
621 examine alternative preparedness measures for tall buildings (#4-7), including alleviating  
622 the durations for contractor mobilization, engineering mobilization, financing, or all  
623 three. The impeding factor parameters for the preparedness plans are per the REDI  
624 recommendations (Table 1). (Note that while REDI also includes mitigation for the  
625 inspection time, it is only the order of days, rather than weeks, so it is not included  
626 here.) Another mitigation strategy (#8) focuses on employing seismic retrofits to reduce  
627 the vulnerability of older (pre-2000) tall buildings. Two final sensitivity studies (#9-  
628 10) consider the impeding factor durations - reducing them by 50% for all buildings,  
629 or eliminating impeding factor delays prior to the stabilization repairs for tall buildings  
630 that trigger cordons. Figures 10a-d show the full downtime disaggregation for four cases,  
631 while Figures 10e and f compare the scalar metrics for all ten.

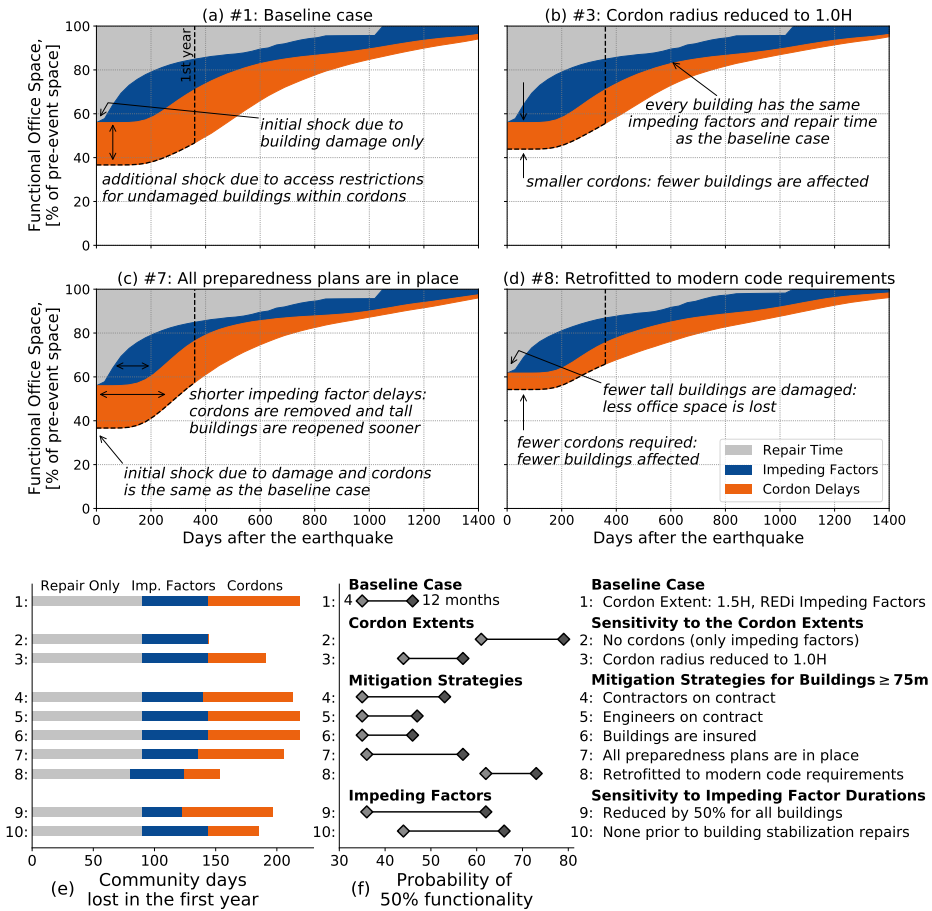
**Table 1.** The impact of preparedness planning on the sampling distributions for the impeding factor durations associated with financing, engineering mobilization, and contractor mobilization. For brevity, the median and log standard deviation are only shown for cases with significant damage. (See Almufti and Willford 2013, Table 8 for additional values.)

<b>Impeding Factor</b>	<b>Mitigation</b>	<b>Median (weeks)</b>	<b>Log standard deviation</b>
Financing	Loans	15	0.68
	Insurance	6	1.11
Engineering	-	12	0.40
Mobilization	On contract	4	0.54
Contractor Mob. (for $\geq 20$ stories)	-	40	0.31
	On contract	7	0.35

632 The results indicate that cordons contribute significantly to downtime across the  
 633 community. As noted previously, in the baseline case (#1), 34% of the 219 community  
 634 days lost in the first year are attributed to the presence of cordons (Figure 10a and e).  
 635 As such, resilience planning efforts that do not consider the potential for cordons would  
 636 significantly over-estimate the probability of achieving the 4- and 12-month recovery  
 637 targets (see Figure 10f, case #2 versus #1). Case #3 considers the potential impact of  
 638 further research into debris patterns, which could help mitigate community losses by  
 639 supporting less conservative cordoning procedures. As seen by the disaggregation in  
 640 Figure 10b, reducing the cordon radius from 1.5x to 1.0x the height of the building  
 641 alleviates the number of undamaged buildings with access restrictions. Referring to  
 642 Figure 10e and f, case #3 versus #1, the change in radius results in a moderate reduction in  
 643 community days lost and improved probabilities for reaching the 50% occupancy targets.

644 One set of mitigation strategies is for tall building owners to undertake preparedness  
 645 plans for reducing the impeding factor durations. Reducing the impeding factors for the  
 646 tall buildings has two potential benefits: (1) any necessary stabilization repairs can be  
 647 initiated sooner, decreasing the duration of the cordon for the neighboring buildings and  
 648 (2) the functionality repairs are also addressed more quickly, restoring functionality to the  
 649 tall buildings that contain the majority of the community's office space. Figure 10c shows  
 650 the impact of adopting all of the preparedness measures (case #7). The results show that  
 651 the contractor mobilization (case #4) makes the greatest impact, although the aggregate  
 652 improvements in community days lost and the 4-month recovery probabilities are fairly  
 653 modest, even when all three measures are taken (compare case #7 to #1). This suggests  
 654 that damages always incur an impeding factor time cost that cannot be mitigated at the  
 655 4-month time scale. On the other hand, the combined mitigation measures are shown to  
 656 improve the probabilities of achieving the 12-month recovery target from about 46% to  
 657 about 58% (compare case #7 to #1 in Figure 10f).

658 A more aggressive and costly mitigation strategy is to retrofit the older (more  
 659 vulnerable) tall buildings before an event (case #8), resulting in less initial loss of office  
 660 space and fewer unstable buildings that require cordons (Figure 10d). The impact of  
 661 retrofits are modeled by adjusting the building vulnerability profiles, using the same  
 662 building attributes but revising the year of construction to reflect a building that satisfies



**Figure 10.** Comparisons of recovery metrics under the considered mitigation strategies: **(a)** Expected recovery curves for the baseline assessment case. Gray represents the loss of function due to repair time, blue is the marginal loss due to impeding factors, and orange is the marginal loss due to cordons. **(b)** Smaller cordon extents reduce the loss due to cordons. **(c)** Contingency planning mitigates the losses due to both impeding factors and cordons. **(d)** Retrofitting the tall buildings mitigates the losses from all downtime contributions. **(e)** The horizontal bars show the expected community days lost in the first year, per downtime contribution. **(f)** The light and dark gray diamonds show the probability of achieving 50% functionality at four and twelve months, respectively.

663 modern (post-2000) design requirements. The vulnerabilities are updated for the 79 tall  
 664 buildings that were constructed before 2000 (out of a total of 87 tall buildings). As a  
 665 result, the retrofits reduce the median number of cordons required from 14 (in the baseline  
 666 case) to 2.



667 Based on the expected number of community days lost in the first year (Figure 10e),  
668 the seismic retrofits (case #8) have a clear advantage over the baseline (case #1) and  
669 other preparedness planning (case #7). Retrofitting reduces the loss by 66 community  
670 days, whereas the combination of all three preparedness plans only mitigates 13  
671 community days. Referring to Figure 10f, the tall building retrofit option provides  
672 significant improvements in both the 4-month and 12-month targets, which are similar  
673 to the sensitivity study for eliminating the cordons altogether (case #8 versus cases  
674 #2 and #1). However, seismic retrofits are costly and take years to implement, while  
675 mitigation strategies based on preparedness planning can be established relatively  
676 quickly. Comparing the efficacy of preparedness plans versus seismic retrofit on the 12-  
677 month recovery probabilities (case #8 to #7 in Figure 10f), the retrofit still does better but  
678 the difference is not as compelling as for the 4-month target or the community days lost.  
679 Therefore, the perceived effectiveness of various mitigation strategies depends on the  
680 recovery target time frame and the priorities of the decision makers. Any policy decisions  
681 should consider the time and cost required to implement each option.

682 The final sensitivity studies probe the impact of reduced impeding factors, either  
683 by reducing the impeding factor durations by 50% for all buildings or by eliminating  
684 the impeding factors entirely prior to stabilization repairs for damaged tall buildings  
685 (cases #9 and #10). As with the preparedness planning for tall buildings (case #7),  
686 even a 50% reduction for impeding factor durations across all buildings (case #9) has  
687 a negligible impact on the probability of achieving the 4-month recovery target (Figure  
688 10e). Eliminating the impeding factors prior to stabilization repairs (case #10) provides  
689 modest improvements, on the order of reducing the cordon radius to 1.0x the height of  
690 the building (case #3). In contrast, the reductions are more effective at improving the  
691 probabilities of achieving the 12-month recovery targets, almost to the level achieved  
692 by the tall building retrofit (probabilities of 66% and 62% for cases #10 and #9 versus  
693 73% for case #8). Eliminating the impeding factors for the stabilization of damaged tall  
694 buildings is arguably among the most attractive options, since (1) it is less costly than  
695 the retrofit option, (2) it is probably more feasible to deploy resources for stabilization  
696 repairs on the cordoned buildings than to reduce the impeding factors and accelerate  
697 functional repairs on all the tall buildings simultaneously, (3) it reduces disruption and  
698 improves recovery trajectories of nearby buildings, and (4) the shorter stabilization  
699 time would minimize access disruptions to nearby roads. However, the experiences  
700 from Christchurch suggest that serious planning is needed to implement the strategy  
701 of eliminating (or significantly reducing) impeding factors for stabilizing tall buildings.  
702 For example, even when the Canterbury Earthquake Recovery Authority (CERA) was  
703 authorized to make unilateral decisions for the sake of accelerating community recovery,  
704 the process of stabilizing or demolishing buildings took on the order of eight months  
705 (Tomblason et al. 2018). While the circumstances in New Zealand were unique, including  
706 the local political/legal landscape and the impact of New Zealand's high insurance  
707 penetration rates, the experience demonstrates that such coordination is possible but  
708 would benefit from pre-event, community-level, interdisciplinary preparation.

## Conclusion

The proposed framework for assessing the recovery of community functionality is intended to support seismic resilience planning for timely restoration of community functions after an earthquake. By utilizing high-resolution (building-parcel resolution) simulations with state of the art building performance models, the methodology allows for assessing community recovery trajectories based on distinct features and mitigation strategies at the individual building and community levels. In particular, the proposed framework accounts for the impact of cordons around damaged buildings in a dense downtown area, which can significantly affect the recovery trajectory.

The framework employs high-resolution post-earthquake recovery simulation, based on building-level performance assessments (FEMA P-58 and REDi), to model the impact of cordons on community recovery over time. The framework assesses building vulnerabilities and ground motion maps independently, then integrates the two for sampling multiple realizations of building damage and the required repairs. Once the post-earthquake building conditions across the community are sampled for each realization, the community functionality is tracked over time, considering the logistical delays that impact each building. The impacts include both conventional impeding factors for building repairs, such as the engineering/permitting process, and access restrictions due to cordons around heavily damaged buildings. Finally, the recovery realizations are distilled into community recovery metrics, including the expected number of community days lost in the first year (which can also be disaggregated into the contributions from cordons, impeding factors, or repairs) and the probability of achieving specified recovery targets (e.g., recovery of 50% of office space within 4 or 12 months of an earthquake).

A case study demonstrated the application of the framework by considering the functionality of office space in downtown San Francisco, following a  $M_w$  7.2 earthquake on the San Andreas Fault. The results show that cordons are responsible for 75 (about one-third) of the expected 219 community days of office space lost in the first year. This indicates the importance of considering potential cordons when developing resilience plans and recovery targets. Sensitivity studies demonstrate the importance of capturing the variability in recovery curves, considering uncertainties in both the ground motion shaking intensity and the building vulnerability models. The community metrics produced by this framework facilitate evaluations of various mitigation strategies such as building retrofit mandates or preparedness planning to speed recovery. The metrics also distinguish between strategies that are effective for achieving short-term versus longer-term recovery targets. In addition to the mitigation strategies, sensitivity studies are used to examine which factors control the community recovery. This provides insight for areas of further research and in developing other mitigation strategies.

The case study was intentionally simplified in some ways for the purpose of demonstrating the framework. Three priority areas for further refinement include: (1) including building-specific data (in contrast to the data compiled from tax assessor and land use data) for the tall buildings for improved structural analysis models that better reflect their nonlinear response to strong ground motions and damage indicator thresholds that correspond to increased collapse vulnerability and cordon triggering, (2)

752 improved models for logistical impacts on recovery times, including the impact of a  
753 cordon on transportation systems, demand surge, and resource limits, and (3) the spatial  
754 interaction between cordons, such as the impact of street patterns and the progression  
755 of stabilization repairs throughout the restricted area (the importance of this feature  
756 increases with the number of buildings that could require a cordon, as would occur if the  
757 model considers cordons around buildings less than 75m tall). Other extensions could  
758 be incorporated as research develops, such as considering liquefaction in the ground  
759 motion maps and vulnerability profiles or incorporating correlations when sampling  
760 building performance. Additionally, the practical application of the framework could  
761 be enhanced by an interface for interrogating the simulated results, such as identifying  
762 the cordon impact on critical functions (e.g., utility distribution centers or transportation  
763 hubs) or creating table top exercises for examining recovery strategies (e.g., priorities  
764 for building stabilization). However, even without such refinements and extensions, this  
765 framework offers important insights into the potential for cordons and promotes a better  
766 understanding of how to minimize their impact.

## 767 Supplemental material

768 The Python packages used in this recovery simulation, *cranes* and *seaturtles*, can be installed  
769 from the Python Package Index (PyPI) with examples at [github.com/annehulsey/cranes](https://github.com/annehulsey/cranes) and  
770 [/seaturtles](https://github.com/annehulsey/seaturtles). *cranes* implements the steps of the framework (Cordons in Recovery Assessments  
771 of Neighborhoods following Earthquake Simulations). *seaturtles* simulates ground motion maps  
772 (Scenario Earthquakes and the Uncertainty in Regional-Level Estimates of Shaking Intensities).  
773 The case study inputs and results are available at DesignSafe: doi:10.17603/ds2-dpam-dm40.

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