BRAND CORNERSTONE



Data analysis

Regressions

- Influence of happiness on likes of photos
 - Finding: Happiness has social component- higher levels of happiness receive more likes
- Influence of day of week on level of happiness
 - Finding: Happiness increases with each day of the week, peaking on Saturday

Word Cloud & Frequency

- Separated comments by happiness levels 1+2 and 9+10
- Looked at frequency of key words and qualitative look at word clouds for words with largest impact



Data analysis continued...

- Average Happiness levels
 - Daily happiness levels for each day of the week
 - Finding: Happiness increases throughout the week with Monday and Tuesday being low points
 - Daily happiness over time (3 months)
 - Finding: Confirmed above that happiness lowest at beginning of weeks as seen by large drops in average happiness levels
- Qualitative image assessment
 - Identified themes from random images of 1+2 & 9+10 levels of happiness

Analysis is relevant to companies and brands

These findings were applied to the following prompts:

- Identify three key elements in designing a happy company for employees
- 2. Identify three key elements to meet the needs of our customers

Nike Air Jordan Brand

- Footwear and apparel brand under Nike
- Primarily basketball with large lifestyle following for nonperformance customers
- Sponsors current athletes including football, baseball, basketball and college basketball teams



First finding: Happiness is social

- Regression of whether or not a photo was liked on level of happiness
 - Result: 1 level increase in happiness results in .048 of a like...in other words, higher levels of happiness result in more likes

Brand impact

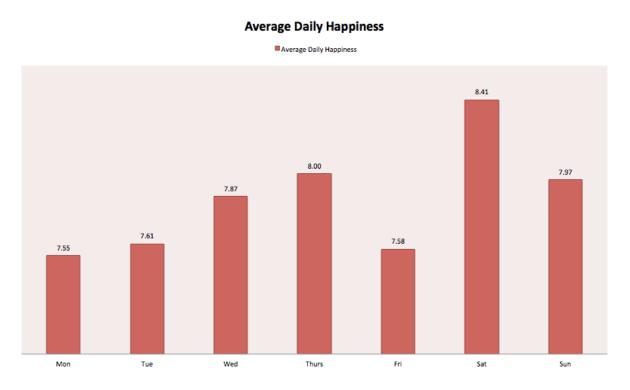
- □ There is a social component to a customer's happiness
- Improving one customer's happiness could effect their social circle



DEAR MONDAY, I WANT TO BREAK UP. I'M SEEING TUESDAY AND DREAMING ABOUT FRIDAY. SINCERELY, IT'S NOT ME, IT'S YOU.



Monday blues are real

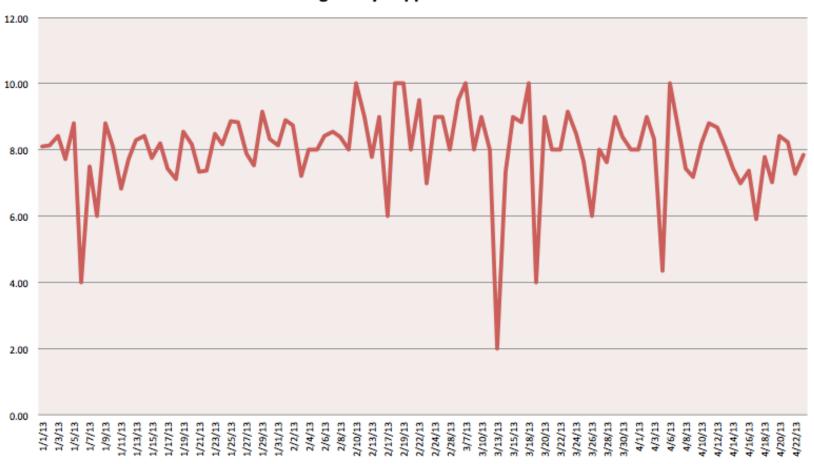


Daily happiness increases throughout the week with the exception of Friday (potentially small sample size).



...this holds true over time

Average daily happiness over time



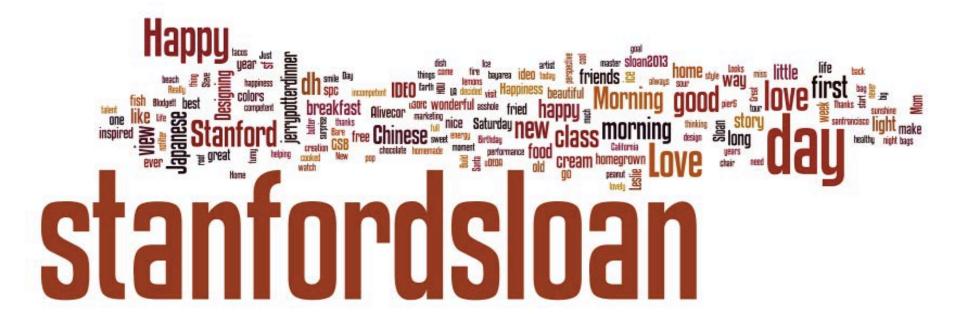


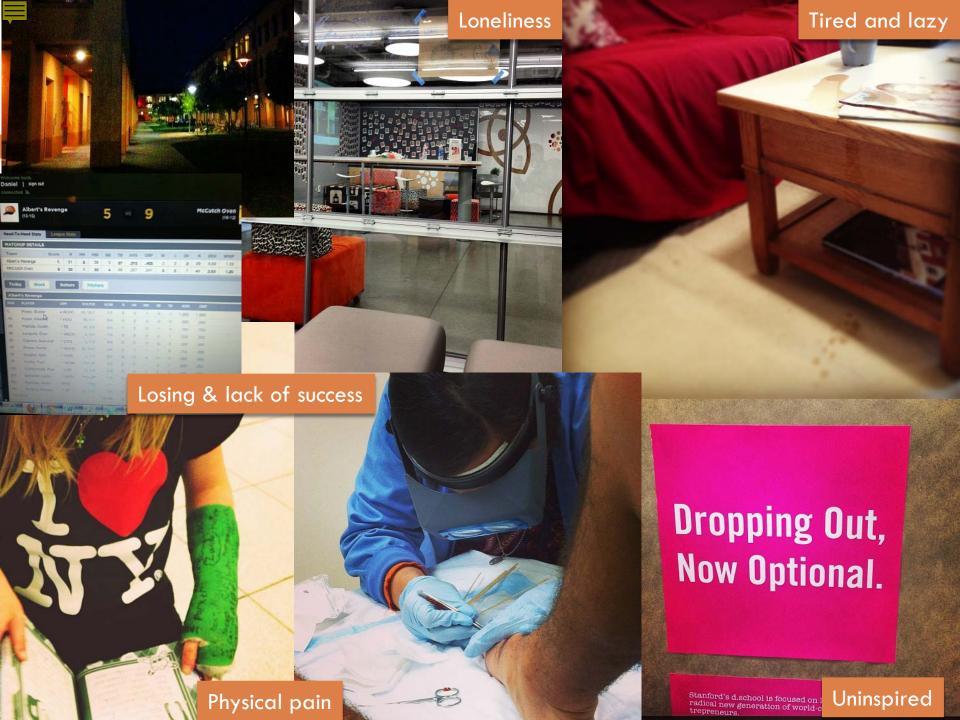
Word cloud for levels 1&2





Word cloud for levels 9&10







Creating and designing a company

Optimizing happiness for your employees



1. Create meaningful social interactions

Relevant finding: Happiness is social

- Create opportunities for individuals to interact and spread their happiness throughout the company
- Train employees to create personal connections at work
- Systematic and spontaneous interactions through open office design and regular group activities such as daily exercise breaks

Suggested improvement: Hire for cultural fit

- Strong association between happiness at work and working with individuals that you like
- Hire likeminded individuals that adhere to company culture
 - e.g. Zappos pays their employees to leave after 2 weeks if they don't feel they fit



Zappos' unique work environment and zany culture





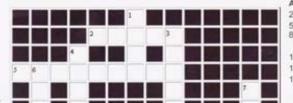
Employment Application

Zappos Powered by SERVICE An Equal Opportunity Employer

The Zappos Stor

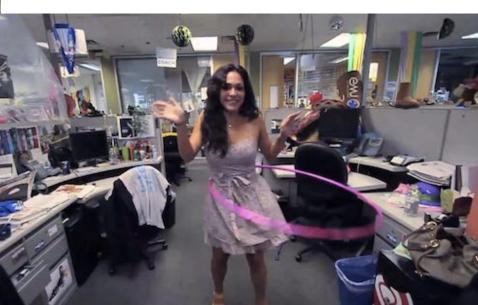
The year was 1999, and our founder, Nick Swinmurn, was walking around a mail in San Francisco, looking for a pair of shoes. One store had the right style, but not the right color. Another store had the right color, but not the right size. Nick spent the next hour in the mail, walking from store to store, and finally went home empty-handed and finalizated. At home, Nick tried looking for his shoes celline, and was again unsuccessful.

Although there were a lot of "nom and pop" stores selling shoes online, what was interesting to Nick was that there was no major online retailer that specialized in shoes. So, since it was 1999, and anything seemed possible at the time, Nick decided to guit his day job and start an online shoe retailer... and Zappos.com was born!



Across

- 2. the planet you are on right now
- 5. October 31st
- a type of shoe usually worn in the summer
- 10. things you wear on your feet
- 11. not a solid or a gas
- a type of shoe usually worn in the winter





2. Winning team on an inspired mission

Relevant findings:

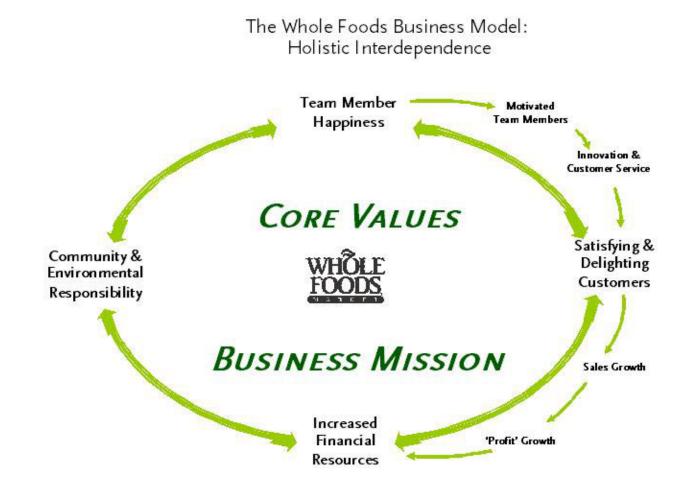
- Instagram photos showed that social interactions were positively correlated with happiness
- Word cloud showed that belonging to a group or team is crucial to happiness levels
- Picture collage showed that aspirational photos are positively correlated with happiness

Suggested improvements:

- Team building exercises to reinforce that employees are there for each other
- Brainstorm with employees to develop company's purpose and higher mission (Whole Foods CEO, John Mackey)
- Develop a company mission to inspire employees to achieve a dream or aspire to impact something bigger than themselves



Whole Foods' inspired mission...



Source: http://farm1.staticflickr.com/46/139079299_3dd405bfcb_o.jpg



3. Unexpected moments of happiness

Relevant findings:

- Happiness lowest at beginning of week
- Happiness fades quickly as we achieve it
 - e.g. Happiness above 8 on Sat, near 6 on Mon

Suggested improvement: Create moments of spontaneous happiness

- Schedule off sites or team building activities at beginning of week
- Announce end of week activity at beginning of week to build anticipation and give employees something to look forward to
 - e.g. Company wide ping pong tournament with winner receiving a fun prize

Jordan brand implications

Creating a happy brand experience that meets the needs of Jordan customers



1. Create a Jordan community

Relevant findings:

- Happiness positively associated with social interactions and connectedness
- Happiness is social- a happy customer can impact others

Create events to bring together Jordan enthusiasts

- Host store events that celebrate the brand and allow customers to connect with each other, store employees and Jordan history
- Social contests for customers to share their interactions with Jordan brands
 - Leverages on customer's positive experience to improve happiness of other customers



Reinvent lines on release dates



"I've woken up at 5am on a Saturday to get a pair."- Anthony Brown, Stanford Basketball Player



Apple fan boys and Jordan hypebeasts

Apple reinvents the line with a celebration of dedicated customers. Jordan has this fan base and a similar opportunity.





2. Anticipation

Relevant findings:

- Anticipation can provide as much happiness as the event itself
- Excitement build up is a key component of happiness
- Pre-release events to build anticipation
- Visit stores for sneak peeks of new products
- Release teaser images via social media to build anticipation



Automakers tease cars to build excitement





3. Aspiration and opportunity

Relevant findings:

- Happiness is correlated with aspiration and opportunity
- Individuals who feel free and without limits are overall happier

Leverage Jordan's story of hard work and success to inspire fan base

- Images of Jordan training and leaping on the court throughout the store to emphasize the positive aspects of his story
- Community outreach events that are sponsored by Jordan to give young individuals a chance at succeeding

